



**WARATAH
WYNYARD**
COUNCIL

ANNUAL PLAN & BUDGET ESTIMATES 2022/23

As adopted by Council
20 June 2022

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Photographs:

Cover Page - Tulips and Lighthouse – Photo by Leanne Marshall

Page 18 – Fossil Bluff - Photo by Leanne Marshall

Page 27 – Philosopher Falls Waratah – Photo by Luke O'Brien

Page 47 - Sisters Beach - Photo by Leanne Marshall

Page 51 – Frenchs Nature Reserve - Photo by Leanne Marshall



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MESSAGE FROM THE MAYOR



“I am confident that I leave the Council in a strong and sustainable financial position and that the 2022/23 budget delivers positive outcomes for the whole Waratah-Wynyard community.”

In the year Council has adopted a new set of values, **Pride, Sustainability, Learning Respect, and Connection**, it seems fitting that I reflect on my last budget as Mayor through this values-based lens.

It fills me with **pride** to see the positive results of Council’s strategic plans coming to fruition. The new Waterfront Yacht Club and multi-purpose community facility, along with the boardwalk and seawall upgrades in Wynyard, has been a highlight of my term at Council and a project I am so proud to see delivered for the community.

This coming year sees Council in a delivery phase of a range of strategies and master plans that have been budgeted for ensuring future **financial sustainability**.

Not only has our financial strategy kept our spending within **sustainable** limits, but we have delivered some significant capital projects that will undoubtedly benefit our community for many years to come.

A key part of a **responsible and sustainable** budget is the recognition that rates and charges revenue must increase in line with the rising cost of service delivery. Council is

proud to deliver a budget that ensures the decisions that Council makes today will not provide a burden or surprise to the community in the future.

Council has also delivered a budget with a significant focus on the environment and **sustainable** practices.

We are entering the third year of implementation of our award-winning Integrated Council Environmental Plan (iCEP), with the intention to establish an Environmental Advisory Group to inform Council decision-making as we work through a number of key projects, including erosion mitigation at Somerset and Sisters Beach, stormwater upgrades for Boat Harbour and Somerset and biodiversity enhancements at Camp Creek and Fossil Bluff.

As we enter Year 4 of the Waste and Resource Recovery strategy, it is pleasing to report Council’s goal of reaching full cost recovery for our waste services has been achieved this year, whilst maintaining our initiative of free use of the Waste Transfer Station for ratepayers.



This budget will see the introduction of kerbside recycling collection at Waratah and after community consultation showed a demand, rural waste collection services in Lennah Drive and Little Village Lane will also commence.

As a **learning** organisation committed to embracing opportunities for continuous improvements and innovation, we will also work with Tas Fire to understand the current bushfire risks for our settlement areas and create a risk mitigation plan.

We will also review the operational delivery model for the Wynyard Waste Transfer Station, with the goal of delivering waste services that meet community needs and expectations, are financially sustainable and consider environmental impacts.

Understanding and **respecting** the diversity of our community, Council will in this budget deliver a Disability Action Plan and continue to deliver actions from our Age-Friendly Community Plan and Youth Plan. Council will also continue the Community Conversations in each of our settlements, ensuring Councillors have an opportunity to hear the voices of our unique communities within the Waratah-Wynyard municipal area. The delivery of the All-abilities playground at ANZAC Park in Somerset will set the standard for inclusive play and will be a drawcard for families from across the coast.

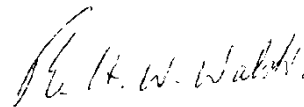
Respecting the things that make our community strong and unique, Council will continue to advocate for positive outcomes for the Waratah-Wynyard community in local government reform discussions, ensuring local representation and service levels are maintained and the financial status of the community is strengthened.

Perhaps the strongest theme in this year's budget is **connection**. Our values drive us to build community relationships that foster trust and belonging. Our people are at the heart of everything we do. This year's budget delivers a range of facilities that will create spaces for the community to gather and **connect** and that will foster improved health and wellbeing outcomes. We will deliver upgrades to the community hub in Waratah, sporting facilities

that will benefit users from our entire municipal area and walking tracks, playgrounds and recreational spaces that will drive connection, build community and attract tourists to our special place.

Key projects such as the Stage 1 of the Wynyard Sporting Precinct and the long-awaited coastal pathway between Cooe and Wynyard will help to build a community that is more attractive and liveable, and that values, respects and cares for the health and wellbeing of its residents and visitors alike.

I am proud to have served on Council over the past 25 years, and as Mayor for the last 12 years. I am confident that I leave the Council in a strong and sustainable financial position and that the 2022/23 budget delivers positive outcomes for the whole Waratah-Wynyard community.



Cr Robby Walsh
Mayor



Boat Harbour & Sisters Beach Highlights

- Progress Sisters Beach estuary rehabilitation works
- Design and plan stormwater solutions for Boat Harbour
- Undertake Sisters Beach erosion mitigation works at the creek mouth to protect community infrastructure
- Seek funding to progress the Boat Harbour Beach Master Plan

Somerset Highlights

- Complete construction of ANZAC Park All Abilities Playground
- Design and plan stormwater solutions
- Undertake erosion mitigation works to protect community infrastructure around ANZAC Park
- Implement Year 3 actions of the Cam River Master Plan

Waratah Highlights

- Complete construction of the Waratah Bridge
- Commencement of new Board to implement the new community plan
- Upgrades at the Waratah Community Hub Facility
- Introduction of kerbside recycling collection service
- Complete Stage 1 of the Waratah Falls Walk

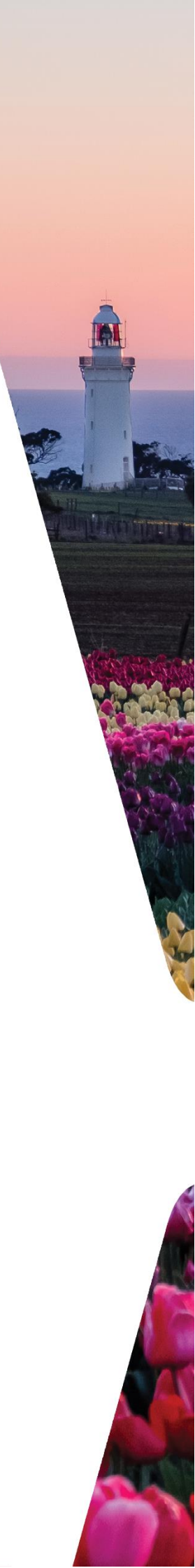


Wynyard Highlights

- East Wynyard Foreshore boardwalk and car park upgrade
- Deliver Table Cape lookout enhancements
- Continue to explore community uses for the Ballad Avenue reserve
- New cricket infrastructure at the Wynyard recreation ground and upgrades to the Wynyard High School oval to enhance football training facilities
- Plan and progress biodiversity enhancements at Camp Creek and Fossil Bluff
- Undertake an options study for the Inglis River walking track

Rural Highlights

- Bridge replacement at Oonah Road (Cam River) and Calder Road (Blackfish Creek)
- Upgrade of Robinhill Road
- Introduction of a kerbside waste and recycling collection at Little Village Lane and Lennah Drive
- Rural road safety improvements \$0.225m
- \$0.348m in gravel re-sheeting
- Deliver a public toilet and RV dump point at Yolla



MESSAGE FROM THE GENERAL MANAGER



Council and staff have worked hard to successfully deliver a budget that is balanced and financially responsible.

Council's Financial Management Strategy (FMS) sets the parameters for Council's ongoing financial sustainability and guides decision making, particularly when setting the annual plan and budget estimates.

The budget achieves the targets and philosophies contained in the FMS, and Council can demonstrate that it is sustainable both now and in the medium to long term.

Operating Results

Council is expected to show an underlying surplus of \$0.491m in 2022/23 (an operating margin of 2%).

Council continues to carefully plan for the delivery of its master plans and strategies.

At the time of setting each budget, Council assesses the projected operating costs of any new projects to understand the future cost of those projects to the community.

The underlying surplus will sufficiently cover future operational costs that will arise from new capital works projects committed to by Council in the current and 2022/23 years.

Rates & Charges

Rates and Charges are an important source of revenue for the Council, representing some 62% of the total revenue estimated to be received by the Council in 2022/23.

Through its Financial Management Strategy, Council recognises that incremental rises in rates and charges revenue in line with rising costs are essential.

Council will continue its early payment discount providing ratepayers with a 5% discount if payment is received in full by 31 August 2022.

General Rate

The Council has endorsed an increase in general rate revenue of 3.81%, just below the Council Cost Index (4.06%).

This increase is on the back of low increases in recent years, including 1.9% last year and 0% in 2020-21.

Over the past five years, the average General Rate increase has been 1.90% compared with the Council Cost Index increasing by an average of 2.60% over the same period.

The minimum General rate payable per property is \$250.

Stormwater Service Charge

The Stormwater Service Charge covers the cost of maintenance and upgrades of connections, drainage from roads and stormwater removal systems. It also covers flood mitigation works, a growing area of cost for the Council due to changes in the climate. Council only charges what it needs, and the charges are set at an amount equal to the cost of providing services to each community.

Council has endorsed an increase in the service charge of 3.81%, just below the Council Cost Index (4.06%).

Waste Charges

Waste charges cover waste collection, including recycling and running the waste management centre and other municipal waste services.

Council will continue free entry to the Waste Transfer Station for all residents.

Council's strategy to reach full cost recovery for waste services has been achieved this year.



The proposed increase in waste charges equates to 75 cents per week per property. This increase includes 30 cents per week for a new landfill collected on behalf of the state government, which will come into effect on 1 July 2022.

State Fire Levies

The State Government sets state Fire Levies. Council collects the levies on behalf of the State and passes the amount collected on in full. Fire Levies will increase by 5%.

Valuation Impacting Rates Bills

Council must, by law, use property valuation data issued by the Office of the Valuer-General to levy its Rates. Council has received new adjustment factors for properties this year. Overall property values are up approximately 22% on average across the municipal area. Primary production properties have seen the most substantial increase in property values.

Council does not collect more rates as a result of these changes. However, what does occur is a change in the distribution of the rate burden between properties.

All properties are impacted differently. Property values that go up more than the average pay more. Property valuations that have gone up by less than average pay less.

Of the 8,141 rateable properties in the municipal area, 3,060 will receive an increase greater than the 3.81% applied by Council, whilst 5,081 will receive an increase less than 3.81%.

Ratepayers are reminded of Council's Financial Hardship Policy. Any ratepayer experiencing difficulty paying their rates and charges is encouraged to contact Council.

Financial Position

Council's financial position is strong, and Council is well-positioned to meet its financial obligations comfortably.

The net worth of the Council to the community is expected to increase by \$4.187m to \$276.566m. This is attributable to the Council's ongoing commitment to capital improvements and capital grant funding estimates of \$3.696m.

Cash and Investments

Estimating cash flows for Council is a critical factor in setting the estimates. Council ensures that it retains enough cash in reserve

to respond to volatility. It must also ensure that it accumulates and maintains enough financial resources to pay for its financial obligations as and when they fall due.

Council has a target to retain \$4m on hand as of 30 June each year. The budgeted cash on hand as of 30 June 2023 is \$4.042m.

Capital Works

This year's capital works expenditure is \$11.411m which includes \$4.833m in new infrastructure spending, \$4.435m in asset renewals, and \$2.142m on upgrading existing assets.

	Estimate 2023 \$
Parks & Open Spaces	3,040,028
Transport	4,429,701
Stormwater Services	149,163
Sporting Facilities	1,995,849
Buildings	687,047
Plant & Equipment	1,109,236
Total Capital Works	11,411,024

Conclusion

I would like to express my thanks to the staff for their dedication and effort during the budget process and acknowledge the contribution by Councillors.

I look forward to the delivery of the goals set by Council and ensuring projects are delivered within budget.



Shane Crawford

General Manager



OUR COUNCIL

Vision, Mission & Values

Council's Mission, Vision and Values are embedded through all planning processes to enable a high level of strategic alignment while pursuing best possible outcomes for the community. Guiding principles guide and inform decision-making priorities and behaviours across the organisation. Key focus areas inform actions to deliver desired outcomes and strategies.

Council's Mission

Building our Community and region, providing leadership, a strong voice and delivering outcomes based on value for money.

Council's Vision

To deliver innovative, sustainable services to our Community through strong leadership, clear direction and collaborative relationships.

Council's Values

Our work and decisions are guided by our Values.

Our Values underpin our actions and dealings with each other and the Community we serve.

As representatives of Waratah-Wynyard Council, together we deliver important services to our great Community, we are committed to deliver quality outcomes by creating a workplace culture where people enjoy their work, feel valued and are proud to work to serve our Community.

RESPECT	PRIDE	CONNECTION	SUSTAINABILITY	LEARNING
People are heard, valued & respected. We are fair & equitable in all our practices.	We take pride in the quality of our service & standard of work we deliver. We serve each other & our community with integrity.	People are at the heart of all we do. We are inclusive & build relationships that foster trust & belonging.	The impact we have on people & our environment is important to us. We make integrated & sustainable choices.	We are a learning organisation. We embrace opportunities for continuous improvement & innovation.



Elected Members



Mayor Robby Walsh



Deputy Mayor Dr Mary Duniam



Cr Maureen Bradley



Cr Gary Bramich



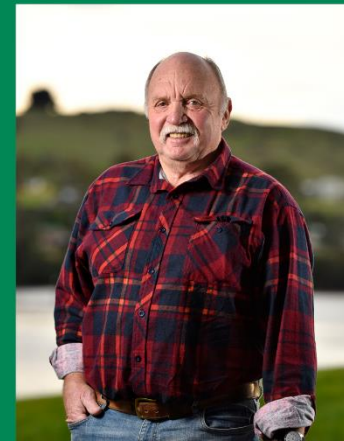
Cr Andrea Courtney



Cr Celisa Edwards



Cr Darren Fairbrother



Cr Kevin Hyland

Executive Management Team



Shane Crawford
General Manager

- Civic & Ceremonial
- Elected Members
- Executive Management
- Human Resource Management
- Workplace Health & Safety



Tracey Bradley
Director Community & Engagement

- Children's Services
- Communications
- Community Activation
- Customer Service
- Emergency Management
- Events
- Tourism Development
- Wonders of Wynyard



Daniel Summers
Director Infrastructure & Development Services

- Asset Management
- Buildings & Compliance
- Building & Plumbing Permits
- Civil Works
- Cleaning
- Environmental Health
- Infrastructure Operations
- Land Use Planning
- Natural Resource Management
- Parks & Recreation
- Plant & Equipment
- Projects
- Regulations



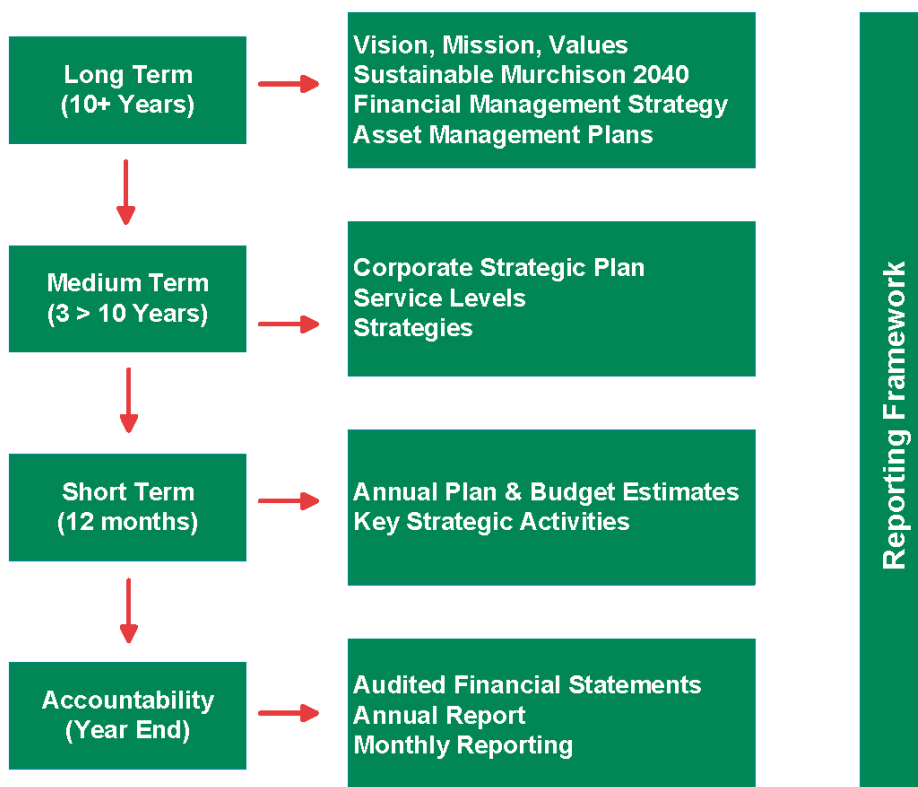
Sam Searle
Director Organisational Performance

- Cemetery Management
- Economic Development
- Financial Management
- Information Management
- Information Technology
- Organisational Performance
- Risk & Insurance
- Strategy & Governance

Council's Strategic Planning Framework

Council's strategic planning framework guides Council in identifying community needs and aspirations over the long-term (Our Vision, Sustainable Murchison), medium-term (Corporate Strategic Plan) and short-term (Annual Plan & Budget Estimates). It is accountable and transparent through the Audited Financial Statements and Annual Report.

Councils' 10 Year Corporate Strategic Plan 2017/27 embodies the aspirations of our community and is a shared vision that informs Council action. It gives Council a solid foundation to deliver services.



ESTIMATED FINANCIAL STATEMENTS

Estimated Statement of Comprehensive Income

	Forecast	Estimate	Strategic Projections		
	2022	2023	2024	2025	2026
	\$	\$	\$	\$	\$
Recurrent Income					
Rates & Charges	12,173,313	13,003,563	13,531,508	14,080,887	14,652,571
User Charges	2,858,452	2,793,375	2,906,786	3,024,802	3,147,608
Reimbursements-Contributions	844,785	684,274	712,056	740,965	771,048
Grants	3,431,317	3,627,526	3,774,804	3,928,061	4,087,540
Interest	101,000	89,000	92,613	96,374	100,286
Distributions from Water Corporation	674,400	674,400	674,400	674,400	674,400
	20,083,267	20,872,138	21,692,166	22,545,487	23,433,454
Recurrent Expenses					
Employee Costs	7,782,450	8,206,381	8,452,572	8,706,150	8,967,334
State Levies	550,830	690,276	718,301	747,464	777,811
Remissions & Discounts	455,254	445,466	463,552	482,372	501,956
Materials & Contracts	5,532,050	5,752,670	6,072,228	6,318,761	6,575,303
Depreciation	4,695,237	4,919,663	5,412,725	5,649,261	5,896,134
Gain/(Loss) on Disposal	74,102	42,565	75,000	75,000	75,000
Borrowing Costs	49,627	41,816	35,159	28,331	21,327
Other Expenses	266,450	281,991	293,440	305,353	317,751
	19,406,000	20,380,828	21,522,978	22,312,693	23,132,616
Underlying Surplus/(Deficit)	677,267	491,310	169,188	232,795	300,837
Capital Income					
Capital Grants	8,845,900	3,696,095	564,864	564,864	564,864
Comprehensive result	9,523,167	4,187,405	734,052	797,659	865,701
	1.03	1.02	1.01	1.01	1.01



Estimated Statement of Financial Position

	Forecast 2022	Estimate 2023	Strategic Projections		
			2024	2025	2026
Current Assets					
Cash and Cash Equivalents	5,834,943	4,042,287	6,943,705	9,804,740	14,014,496
Receivables	1,518,603	1,580,258	1,644,417	1,711,180	1,780,654
Inventories	116,464	121,192	126,113	131,233	136,561
Other	195,825	203,775	212,049	220,658	229,617
	7,665,835	5,947,513	8,926,283	11,867,811	16,161,328
Non-Current Assets					
Property, Plant and Equipment	228,935,680	234,634,476	232,122,760	229,707,316	226,003,225
Investment in Water Corporation	42,870,856	42,870,856	42,870,856	42,870,856	42,870,856
	271,806,536	277,505,332	274,993,616	272,578,172	268,874,081
Total Assets	279,472,371	283,452,845	283,919,899	284,445,983	285,035,409
Current Liabilities					
Payables	2,262,172	2,354,016	2,401,097	2,449,118	2,498,101
Financial Liabilities	359,810	366,467	373,295	380,299	328,375
Provisions	1,880,124	1,936,528	1,984,941	2,034,564	2,085,429
	4,502,106	4,657,011	4,759,332	4,863,982	4,911,904
Non-Current Liabilities					
Financial Liabilities	2,437,182	2,070,715	1,697,420	1,317,121	988,746
Provisions	154,384	159,016	162,991	167,066	171,242
	2,591,566	2,229,731	1,860,411	1,484,187	1,159,988
Total Liabilities	7,093,672	6,886,741	6,619,743	6,348,169	6,071,893
Net Assets	272,378,699	276,566,104	277,300,156	278,097,815	278,963,516
Equity					
Accumulated Surplus	169,047,603	173,235,008	173,969,060	174,766,719	175,632,420
Reserves	103,331,096	103,331,096	103,331,096	103,331,096	103,331,096
Total Equity	272,378,699	276,566,104	277,300,156	278,097,815	278,963,516



Estimated Statement of Cash Flows

	Forecast	Estimate	Strategic Projections		
	2022	2023	2024	2025	2026
Cash flows from operating activities					
Employee Costs	(7,743,599)	(8,145,346)	(8,400,184)	(8,652,451)	(8,912,293)
Materials and Contracts	(5,700,308)	(5,673,505)	(6,038,342)	(6,284,468)	(6,540,607)
State Levies	(550,830)	(690,276)	(718,301)	(747,464)	(777,811)
Other Expenses	(721,704)	(727,457)	(756,992)	(787,726)	(819,707)
Rates & Charges	12,173,313	12,941,908	13,467,349	14,014,124	14,583,097
User Charges	2,834,076	2,793,375	2,906,786	3,024,802	3,147,608
Interest	101,000	89,000	92,613	96,374	100,286
Reimbursements-Contributions	844,785	684,274	712,056	740,965	771,048
Grants	3,431,317	3,627,526	3,774,804	3,928,061	4,087,540
Net Cash provided by (used in) operating activities	4,668,050	4,899,499	5,039,789	5,332,215	5,639,161
Cash flows from investing activities					
Payments for PPE	(20,422,594)	(10,898,714)	(2,976,009)	(3,308,818)	(2,267,043)
Distributions from Water Corporation	674,400	674,400	674,400	674,400	674,400
Proceeds from Sale of Property, Plant and Equipment	395,700	237,690	-	-	-
Capital Grants	8,845,900	3,696,095	564,864	564,864	564,864
Net cash provided by (used in) investing activities	(10,506,594)	(6,290,529)	(1,736,745)	(2,069,554)	(1,027,779)
Cash flows from financing activities					
Borrowing Costs	(49,627)	(41,816)	(35,159)	(28,331)	(21,327)
Loan Repayments	(589,775)	(359,810)	(366,467)	(373,295)	(380,299)
Net cash provided by financing activities	(639,402)	(401,626)	(401,626)	(401,626)	(401,626)
Net (decrease) in cash held	(6,477,946)	(1,792,656)	2,901,418	2,861,035	4,209,756
Cash at beginning of year	12,312,889	5,834,943	4,042,287	6,943,705	9,804,740
Cash at end of year	5,834,943	4,042,287	6,943,705	9,804,740	14,014,496



Estimated Statement of Capital Expenditure

	Estimate 2023 \$	Renewal \$	Upgrade \$	New \$
Buildings				
Amenities	559,278	-	-	559,278
Community Facilities	68,129	28,983	23,096	16,050
Childcare	34,475	34,475	-	-
Council Operational Buildings	25,163	-	25,163	-
Total Buildings	687,046	63,458	48,259	575,328
Parks & Open Spaces				
Other Infrastructure	876,849	-	-	876,849
Playgrounds	115,314	-	115,314	-
Walkways & Tracks	1,095,492	462,066	98,426	535,000
Recreational Reserves	952,373	39,304	616,362	296,707
Total Parks & Open Spaces	3,040,027	501,370	830,102	1,708,556
Plant & Equipment				
Other Plant & Equipment	71,440	11,440	-	60,000
Plant & Vehicle Replacements	463,446	459,950	-	3,496
Software & IT Replacements	574,350	49,850	-	524,500
Total Plant & Equipment	1,109,236	521,240	-	587,996
Sporting Facilities				
Indoor Recreational Facilities	270,623	16,866	82,557	171,200
Outdoor Sporting Facilities	1,725,226	157,995	45,595	1,521,637
Total Sporting Facilities	1,995,850	174,861	128,152	1,692,837
Stormwater				
Other Stormwater Works	149,163	-	91,218	57,946
Total Stormwater	149,163	-	91,218	57,946
Transport				
Bridge Renewals	2,583,174	2,562,012	21,161	-
Footpaths & Kerbs	210,647	-	32,100	178,547
Other Transport	315,210	50,035	233,075	32,100
Resheeting	348,322	348,322	-	-
Rural Upgrades	758,431	-	758,431	-
Rural Reseals	28,736	28,736	-	-
Urban Reseals	185,182	185,182	-	-
Total Transport	4,429,702	3,174,288	1,044,767	210,647
Total Estimated Capital Expenditure	11,411,024	4,435,218	2,142,497	4,833,309





ANNUAL PLAN

Thematic Goal 1: Leadership & Governance

Waratah-Wynyard Council will deliver an openly transparent, inclusive, community focussed governing body. We will pride ourselves on a strong sense of belonging and fairness based on trust, honesty and approachability.

Desired Outcomes

- We make publicly transparent decisions on spending and future directions while encouraging community feedback.
- We maintain and manage our assets sustainably.
- We encourage broad community input to create a focussed and strong sense of belonging.
- We cherish fairness, trust and honesty in our conduct and dealings with all.
- We highly value the use of an evidence-based approach to the development and implementation of strategies and policies that support and strengthen our decision making.
- We are recognised for proactive and engaged leadership.

Annual Actions

- 1.1.1.1 Undertake year 1 actions of the Waratah Community Plan 2022-2025.
- 1.1.1.2 Undertake year 1 actions of the Communication and Engagement Strategy.
- 1.2.1.1 Design and plan stormwater solutions for Somerset and Boat Harbour Urban catchment issues.
- 1.3.1.1 Advocate for positive outcomes for the Waratah Wynyard community in local government reform, including ensuring that service levels are maintained, local representation is maintained, and the financial status of the community is strengthened.
- 1.5.1.1 Undertake agreed annual actions arising from Council's Asset Maturity Assessment.
- 1.6.1.1 Provide Councillor induction and training program with newly elected Council.



Thematic Goal 2: Organisational Support

Waratah-Wynyard Council will provide relevant information, training and development to our people in a timely manner, supporting great leadership to deliver services to the community.

Desired Outcomes

- We are a knowledgeable organisation—we demonstrate best practices in our business processes.
- We are technology-enabled with information available on demand on different levels.
- We are focused on the needs of our internal customers.
- We have a learning culture that embraces the development and growth of our people.
- We are future-focussed and value continuous improvement.
- We attract, retain and develop the workforce we need.

Annual Actions

- 2.1.1.1 Complete year 1 actions of the Digital Transformation Strategy.
- 2.2.2.1 Develop and implement a contract management system.
- 2.2.2.2 Develop and implement a business system for the management of grants.
- 2.2.2.3 Establish and implement a multi use contract register.



Thematic Goal 3: Connected Communities

Waratah-Wynyard community members will feel a sense of inclusion, belonging and value within a thriving, innovative and diverse population. They will be actively engaged in developing Council facilities, services and programs, and will be encouraged to provide input to planning for community needs.

Desired Outcomes

- Waratah-Wynyard is a modern community—moving forward but not forgetting where it started.
- We listen and engage with our community in decision making.
- Our natural and built environment aids the community with an active and healthy lifestyle.
- Our strong local economy allows for the development of affordable services and programs for all ages.
- Our community uses its voice to shape its future alongside a strong Council willing to listen and implement where reasonable and practical.

Annual Actions

- 3.1.1.1 Development of a local heritage register.
- 3.1.1.2 Implementation of agreed actions arising from the Settlement Strategy.
- 3.3.1.1 C/Fwd: Complete construction of ANZAC Park All Abilities Playground.
- 3.3.1.2 Upgrade of Waratah Community Hub facility.
- 3.3.1.3 Continue to explore community uses for the Ballad Avenue reserve.
- 3.3.2.1 Undertake year 1 actions of the Cemetery Strategy.
- 3.4.1.1 C/Fwd: Secure funding for improvements to Warawyn Early Learning Centre.
- 3.5.1.1 Deliver Year 3 Implementation Plan for Health and Wellbeing Plan.
- 3.5.1.2 Deliver Year 3 Implementation Plan for Age-Friendly Communities Plan.
- 3.5.1.3 Deliver Year 3 Implementation Plan for Youth Plan.
- 3.5.1.4 Implement Public Art projects in consultation with the Public Art Advisory Group.



Thematic Goal 4: Community Recreation & Wellbeing

Waratah-Wynyard will be a healthy community with access to more recreational choices in safe and welcoming environments. It will enjoy programs and recreational spaces that are inclusive, thriving and energetic, and will have access to high quality facilities, services and equipment.

Desired Outcomes

- Our community is welcoming and supportive.
- Our community values, encourages and supports physical, social and cultural activities.
- We provide recreational opportunities to the community for all ages and abilities.
- Our community enjoys access to visually appealing safe spaces and facilities for recreation.

Annual Actions

- 4.1.1.1 Continue to progress the Boat Harbour Beach Master Plan in conjunction with the working group and Boat Harbour Beach Surf Life Saving Club.
- 4.1.2.1 Implement year 4 deliverables for WaraWyn Early Years Reconciliation Plan.
- 4.2.1.1 Explore opportunities to progress a Reconciliation Action Plan with the community.
- 4.3.1.1 Develop a Disability Action Plan incorporating mobility maps and other community and wellbeing plan actions.
- 4.4.2.1 Implement year 2 actions contained in the East Wynyard Foreshore Master Plan.
- 4.4.2.2 Implement year 2 actions of the Cam River Master Plan.
- 4.4.2.3 Explore opportunities for a public/private partnership to repurpose the existing tennis court in Boat Harbour Beach for community use.



Thematic Goal 5: Economic Prosperity

Waratah-Wynyard will have a sustainable economy that creates jobs and delivers long-term regional and local benefits which are environmentally aware and improve liveability.

Desired Outcomes

- We understand our local and regional potential, and we plan for and encourage investment in it.
- Education and training opportunities are available and targeted.
- Long-term sustainable economic growth is achieved through adaptability and innovation.
- Pathways to improve liveability now and in the future are provided.

Annual Actions

- 5.1.1.2 Explore the feasibility of developing a shared user pathway from Wynyard to Stanley utilising the disused Wiltshire rail corridor or other opportunities.
- 5.1.3.1 Seek funding to progress the Table Cape Lookout amenities.
- 5.1.3.2 Deliver Table Cape lookout enhancements.
- 5.4.2.1 Continue development and introduction of the new Tasmanian Planning Scheme.
- 5.4.2.2 In collaboration with Cradle Coast Authority, continue to participate in updating the Regional Land Use Strategy.



Thematic Goal 6: Transport & Access

Waratah-Wynyard's roads, traffic management and infrastructure will be sustainable and fit for purpose, facilitating the transport of goods and enabling people to undertake their daily activities.

Desired Outcomes

- Our transport and access network can accommodate the changing needs of our industry and community.
- Our transport and access network is sustainable, affordable and fit for purpose.
- We represent our community and are a strong advocate for contemporary regional transport and access network needs.

Annual Actions

- 6.1.2.1 Undertake footpath linkage improvements.
- 6.2.2.1 Undertake improvements to the rural road network in accordance with approved Council service levels.



Thematic Goal 7: Environment

Waratah-Wynyard will be an environment where green meets blue; where natural beauty and heritage values are appreciated and managed through best practice.

Desired Outcomes

- Council and the community minimise its resource consumption and carbon footprint.
- The community understands its vulnerabilities and strengths when it comes to climate change adaptation and resilience.
- Our natural environment, unique surroundings and community assets are future-ready in a changing climate.
- The natural environment is shared, and land use conflict is reduced through sustainable development.
- Stewardship of our land, water and marine ecosystems respects past, present and future generations.

Annual Actions

- 7.1.1.1 Implement year 4 actions of the Waste and Resource Recovery Strategy 2019/24.
- 7.2.1.1 Coordinate a community forum relating to bioenergy.
- 7.2.1.2 Progress Sisters Beach estuary works in partnership with the Sisters Beach WildCare Group.
- 7.2.1.3 Progress Fossil Bluff Biodiversity plantings in partnership with the Wynyard Landcare Group.
- 7.2.1.4 Plan for Camp Creek biodiversity enhancements and riparian reserve restoration in partnership with the community.
- 7.3.1.1 Implement year 3 actions of the Integrated Council Environment Plan (iCEP).
- 7.3.2.1 Review the operational delivery model for the Waste Transfer Station.
- 7.3.3.1 Undertake Inglis River walking track options study.
- 7.5.1.1 In collaboration with Tas Fire, understand current bushfire risks for settlement areas.



Public & Environmental Health Goals & Objectives

Council has a responsibility under various legislation such as the *Local Government Act 1993*, *Public Health Act 1997*, *Food Act 2003* and the *Environmental Management and Pollution Control Act 1994*, to promote and support a healthy environment and lifestyle for residents and visitors to our area.

The goal is to provide our community with the appropriate education and an environment in which risks to health, including air, water and noise, are mitigated.

Officers also endeavour to maintain a high standard for the food prepared and sold within our area through the education of Food Business Operators and the assessment of Food Premises.

These standards are met by the on-going inspection, licensing and registration of the relevant businesses and temporary food stalls involved, and the promotion of education programs, especially for food handlers.

The quality of water for human consumption is monitored and sampled for analysis by those responsible for that particular water supply.

The quality of water used for recreational purposes is also monitored, regularly sampled during the warmer months, and investigated whenever concerns are evident or raised.

A school immunisation program is carried out in conjunction with the Department of Health and Human Services and an adjoining contractual Council.

A sharps container disposal system is provided by Council to help promote the proper disposal of needles and syringes, and therefore reduce the adverse effects of potentially spreading a communicable disease.

Council has an ongoing commitment to minimising the adverse effect of pollution and/or nuisances by preventing and controlling those incidents, wherever possible. Officers regularly carry out investigations regarding noise, smoke, and dumping of waste when it is reported, and work with the relevant parties involved to educate them and resolve issues in breach of the relevant legislation.

The public health goals for 2022/23 are as follows:

- Promote public health education and achieve a high level of awareness and compliance;
- To better assess and manage health and environmental threats arising from human activities;
- Review the suite of Public and Environmental Health documents on display and on Council's website, which provide information on a variety of matters.





BUDGET ESTIMATES

Analysis of Operating Estimates

This section analyses the operating estimates, including expected revenues and expenses of Council for the 2022/23 year.

Council is expected to show an underlying surplus of \$0.491m in 2022/23.

Council continues to carefully plan for the delivery of its master plans and strategies. At the time of setting each budget, Council assesses the projected operating costs of any new projects to understand the future cost of those projects to the community.

The underlying surplus will sufficiently cover future operational costs that will arise from new capital works projects committed to by Council in the current and 2022/23 years.

The budget estimates also achieve full cost recovery of Councils waste services one year ahead of schedule.

Underlying Result

The underlying operating result is a measure of the financial sustainability of the Council.

The underlying result differs from the Comprehensive Surplus. The Comprehensive Surplus is adjusted for capital items and other one-off adjustments that are not recurrent in nature.

The underlying result intends to show the outcome of the ordinary or usual day to day operations. It removes unrelated factors that could create volatility and make it difficult for users to understand the outcome of the Council's normal operations.

Council's budgeted underlying surplus is \$0.491m for 2022/23 compared with a forecast surplus in the current financial year of \$0.677m.

	Forecast 2022 \$	Estimate 2023 \$	Increase/ (Decrease) \$
Underlying Result			
Comprehensive Surplus/(Deficit)	9,523,167	4,187,405	(5,335,762)
Less: Capital Items	(8,845,900)	(3,696,095)	5,149,805
Underlying Result	677,267	491,310	(185,957)

Source: Estimated Financial Statements



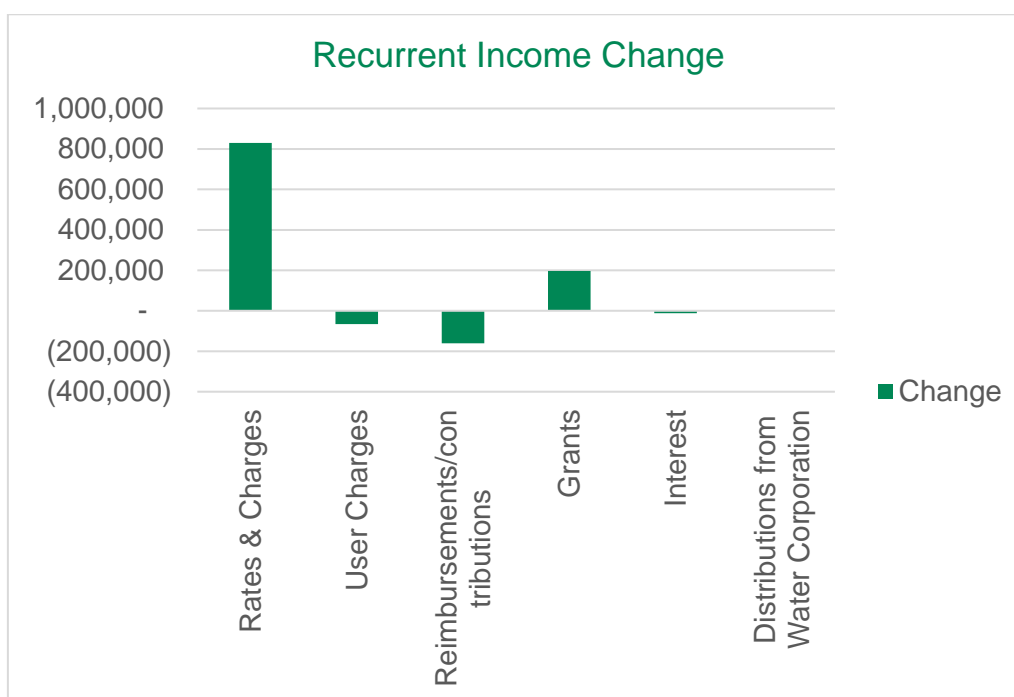
Recurrent Income

The total budgeted recurrent income for 2022/23 is \$20.872m, an increase of \$0.789m (3.9%) compared with the income forecast for 2021/22.

Key changes in income are outlined below.

Income Type	Forecast 2022	Estimate 2023	Increase/ (Decrease)	Change %
Rates & Charges	12,173,313	13,003,563	830,250	6.8%
User Charges	2,858,452	2,793,375	(65,077)	-2.3%
Reimbursements-Contributions	844,785	684,274	(160,511)	-19.0%
Grants	3,431,317	3,627,526	196,209	5.7%
Interest	101,000	89,000	(12,000)	-11.9%
Distributions from Water Corporation	674,400	674,400	-	0.0%
Total Income	20,083,267	20,872,138	788,871	3.9%

Source: Estimated Financial Statements



Source: Estimated Financial Statements

Rates & Charges (increase \$0.830m)

Rates and Charges are an essential source of revenue for Council, representing 62% of the total revenue estimated to be received by the Council in 2022/23. The following table outlines the rates and charges budgeted to be levied by Council in the 2022/23 year:

Rates & Charges	Base 2022	Estimate 2023	Change %
General Rate	8,572,488	8,897,852	3.8%
Waste Service Charges	2,238,054	2,552,572	14.1%
Fire Levies	471,135	495,358	5.1%
Stormwater Service Charges	956,344	992,781	3.8%
Total Base Rates & Charges	12,238,021	12,938,563	5.7%
Add: Supplementary Rates Allowance		65,000	
Total Estimated Rates & Charges per Comprehensive Income Statement		13,003,563	

Source: Estimated Financial Statements

Supplementary rates continue to be an important source of revenue for Council and assist in funding additional operational costs from new and improved infrastructure.

Further details of Council's rates and charges for 2022/23 can be found in the Analysis of Rates and Charges chapter on page 44.

User Charges (decrease \$0.065m)

User Charges relate to the recovery of service delivery costs by charging users of the services. They include childcare fees, building fees, planning fees, animal registrations, and the hire of public halls and sporting grounds.

Overall Council's User Charges income will decrease by 2.3%. This is due to higher than usual levels of planning income received throughout 2021/22. Council has, however, increased some of its fees in line with rising costs. Dog registration fees remain unchanged.

A detailed listing of fees and charges is available in Appendix B. The listing is also available on Council's website and can be inspected at Council's customer service desk.

Reimbursements-contributions (decrease \$0.161m)

Reimbursements for the 2022/23 financial year will be lower than 2021/22 by \$0.161m. This is due to several incentives for the Council's trainees ending on 30 June 2022. Reimbursements income includes resource sharing reimbursements from other Councils.

Operating Grants (increase \$0.196m)

The primary source of recurrent grant revenue is from the State Grants Commission (SGC) in the form of Financial Assistance Grants (FAG). Significant changes are only likely to occur where there is a change in population.



Grants	Forecast 2022	Estimate 2023	Increase/ (Decrease)	Change %
Financial Assistance Grants - General	1,799,741	1,880,028	80,287	4.5%
Financial Assistance Grants - Transport	1,556,297	1,664,719	108,422	7.0%
Year Round Care SNSS	2,500	-	(2,500)	-100.0%
Tulip Festival	-	10,000	10,000	100.0%
Heavy Vehicle Tax	72,779	72,779	-	0.0%
Total Grants	3,431,317	3,627,526	196,209	5.7%

Source: Estimated Financial Statements

Interest (decrease \$0.012m)

Interest on investments has been calculated based on the average level of investments expected to be held throughout the year. Interest revenue is expected to decrease due to lower cash levels expected during 2022/23.

Interest revenue is affected by the timing of cash flows over the year. In estimating interest revenue, it has been assumed that 60% of rates revenue will be paid in full by the end of August and that the 2022/23 capital works program will be completed in full by 30 June 2023.

Changes in interest rates will also impact the amount of interest earned on Council's cash deposits.

Dividends from Water Corporation (no change)

Council owns a 2.78% equity interest in the Tasmanian Water and Sewerage Corporation (TasWater).

Council is reliant on this revenue stream as a funding source for its operations. If there are any material changes to the distribution, this will impact on Council's operating results. The level of dividend usually provided from Council's investment in TasWater is \$0.562m. The budget estimates allow for an additional 20% in line with TasWater's intent to compensate councils for dividends forgone during 2019/20 and 2020/21. The higher than usual level of dividend is expected to continue until 2025/26.

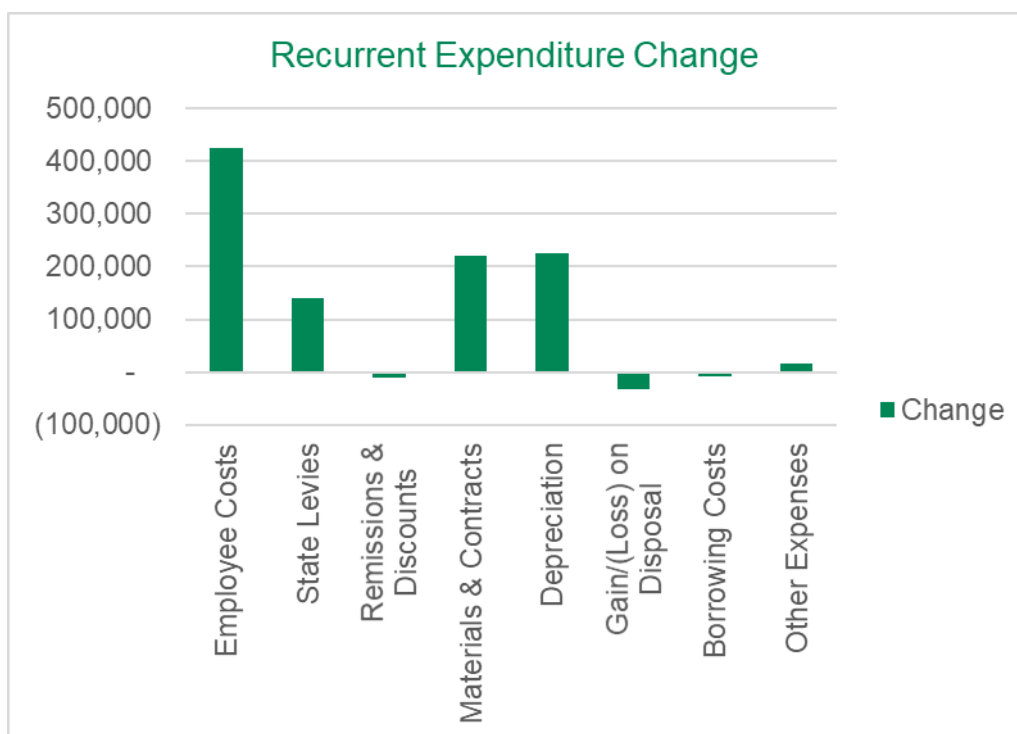
The level of distribution is outside the control of the Council, and there is some risk that dividends will not be paid in line with the entity's Corporate Plan.

Recurrent Expenses

The total budgeted recurrent expenditure for 2022/23 is \$20.381m, an increase of \$0.975m (5%). Like many organisations and households, Council is currently experiencing higher than usual inflationary pressures and has worked hard on trying to contain costs where possible across the budget estimates. Key changes in income are outlined below.

Expenditure Type	Forecast 2022	Estimate 2023	Increase/ (Decrease)	Change %
Employee Costs	7,782,450	8,206,381	423,931	5.4%
State Levies	550,830	690,276	139,446	25.3%
Remissions & Discounts	455,254	445,466	(9,788)	-2.2%
Materials & Contracts	5,532,050	5,752,670	220,620	4.0%
Depreciation	4,695,237	4,919,663	224,426	4.8%
Gain/(Loss) on Disposal	74,102	42,565	(31,537)	-42.6%
Borrowing Costs	49,627	41,816	(7,811)	-15.7%
Other Expenses	266,450	281,991	15,541	5.8%
Total Expenditure	19,406,000	20,380,828	974,828	5.0%

Source: Estimated Financial Statements



Source: Estimated Financial Statements

Employee Costs (increase \$0.424m)

Council currently has a draft Enterprise Agreement lodged with Fair Work Australia, an increase of 3.00% has been allowed for in the budget estimates in line with the draft agreement.

An allowance of 0.50% for the legislated increase in the super guarantee charge on 1 July 2022.



Employee Costs by service are summarised below:

	Estimate 2022	Estimate 2023	\$	Change %
Community & Engagement				
Children's Services	1,236,422	1,268,032	31,610	2.6%
Community Activation	449,857	446,343	-3,514	-0.8%
Community Support	349,542	349,779	237	0.1%
Tourism & Marketing	357,197	331,003	-26,194	-7.3%
Total	2,393,018	2,395,157	2,139	0.1%
Office of the General Manager				
General Manager's Office	343,390	351,155	7,765	2.3%
Human Resources	252,413	263,842	11,429	4.5%
Total	595,803	614,997	19,194	3.2%
Infrastructure & Development Services				
Asset Services	531,676	209,002	-322,674	-60.7%
Development Services	809,470	929,274	119,804	14.8%
Recreation Planning & Environment	-	308,633	308,633	100.0%
Engineering Support Services	738,179	765,137	26,958	3.7%
Works & Services	2,825,924	2,831,578	5,654	0.2%
Total	4,905,249	5,043,624	138,375	2.8%
Organisational Performance				
IT Services	215,715	209,282	-6,433	-3.0%
Financial Services	498,463	528,721	30,258	6.1%
Governance & Information Services	319,670	330,271	10,601	3.3%
Total	1,033,848	1,068,274	34,426	3.3%
Total Employee Costs*	8,927,918	9,122,052	194,134	2.2%

Based on Council's existing staffing complement, 97.8 full-time equivalents (FTE) staff have been budgeted for the 2022/23 financial year. (compared to 100.3 in 2021/22). This includes 12 employees that are employed by Council and shared with the Circular Head Council.

Disclosures above do not equal employee costs disclosure in the Statement of Comprehensive Income due to staff costs associated with delivering the Capital Works Program (refer to the table below).

Reconciliation of Salaries & Wages to the Statement of Comprehensive Income Statement	Estimate 2022	Estimate 2023	Increase/ (Decrease)
Total Salaries & Wages	8,927,918	9,122,052	194,134
Less: Amounts Allocated to Capital	880,514	915,671	35,157
Total Operational Employee Costs	8,047,404	8,206,381	158,977

State Levies (increase \$0.139m)

The State Government sets state Fire Levies. Council collects the levies on behalf of the State and passes the amount collected on in full. Fire Levies will increase by 5%.



Remissions & Discounts (decrease \$0.010m)

Council will continue its early payment discount providing ratepayers with a 5% discount if payment is received in full by 31 August 2022.

The cost of remissions and discounts will be impacted by the capacity of ratepayers to pay and the number of ratepayers taking advantage of the Council's Financial Hardship Policy.

The cost of the early payment discount has been based on an estimated takeup rate of 60%, in line with the historical discounts provided and is estimated to cost Council \$0.454m.

Materials & Contracts (increase \$0.221m)

Materials and Contracts expense is directly linked to service levels provided to the community. They include consumables, payments to contractors for the provision of services, insurance, and utility costs.

Council is currently experiencing higher than usual inflationary pressures. CPI and rising fuel costs impact this line item. Overall materials and contracts expenditure has been managed to be contained to increase by 4% (CPI has increased over the same period by 5.8%).

Depreciation & Amortisation (increase 0.224m)

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life. It is the financial representation of the annual increase in the value of or consumption of the service inherent in the Council's assets. Annual depreciation, therefore, is an estimate of funds that will need to be spent at some time in the future to renew Councils' existing assets.

The budget estimates allow for additional depreciation for expenditure on newly constructed capital assets, and overall Council's depreciation expense is expected to increase by 4.8%.

The factors affecting the 'consumption' of an asset and depreciation expense include:

- the quality of the original asset;
- the wear and tear to which the asset is subjected;
- the environment in which the asset is operated or constructed;
- the maintenance provided to the asset;
- technical obsolescence; and
- commercial obsolescence.

Borrowing Costs (decrease \$0.008m)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The level of borrowing and the level of interest rates influence borrowing costs.

Borrowing costs have been allowed for in line with Council's existing debt arrangements. No new borrowings have been allowed for in the estimates.

Other Expenses (increase \$0.016m)

Other expenses include elected member expenses, audit costs and operational grant expenditures. It has been assumed that expenses will increase in line CPI.



Analysis of Cash Position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2022/23 year.

Estimating cash flows for Council is a critical factor in setting the estimates. Council ensures that it retains enough cash in reserve to respond to volatility. It must also ensure that it accumulates and maintains enough financial resources to pay for its financial obligations as and when they fall due. When setting the budget estimates, Council has a target (set through its Financial Management Strategy) to retain \$4m on hand as of 30 June each year.

There are three main categories of cash flows:

Operating activities – Refers to cash generated or used in the normal service delivery functions of the Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works or repayment of debt.

Investing activities – Refers to cash generated or used to enhance or create infrastructure assets and other assets. These activities also include capital grants and proceeds from the sale of property, infrastructure, plant and equipment.

Financing activities – Refers to cash generated or used in the financing of Council functions and includes borrowings and repayment of borrowings and any associated costs.

	Forecast 2022	Estimate 2023	Increase/ (Decrease)
Cash flows from operating activities			
Employee Costs	(7,743,599)	(8,145,346)	(401,747)
Materials & Contracts	(5,700,308)	(5,673,505)	26,803
State Levies	(550,830)	(690,276)	(139,446)
Other Expenses	(721,704)	(727,457)	(5,753)
Rates & Charges	12,173,313	12,941,908	768,595
User Charges	2,834,076	2,793,375	(40,701)
Interest	101,000	89,000	(12,000)
Reimbursements/Contributions	844,785	684,274	(160,511)
Grants	3,431,317	3,627,526	196,209
Net cash provided by (Used in) operating activities	4,668,050	4,899,499	231,449
Cash flows from investing activities			
Payments for Property, Plant & Equipment	(20,422,594)	(10,898,714)	9,523,880
Distributions from Water Corporation	674,400	674,400	-
Proceeds from Sale of Property, Plant & Equipment	395,700	237,690	(158,010)
Capital Grants	8,845,900	3,696,095	(5,149,805)
Net cash provided by (Used in) investing activities	(10,506,594)	(6,290,529)	4,216,065
Cash flows from financing activities			
Borrowing Costs	(49,627)	(41,816)	7,811
Loan Repayments	(589,775)	(359,810)	229,965
Net cash provided by financing activities	(639,402)	(401,626)	237,776
Net (decrease) in cash held	(6,477,946)	(1,792,656)	4,685,290
Cash at Beginning of Year	12,312,889	5,834,943	(6,477,946)
Cash at end of year	5,834,943	4,042,287	(1,792,656)

Source: Estimated Financial Statements



Cash flows provided by operating activities (\$0.231m increase)

The net cash flows from operating activities are estimated to increase by \$0.231m in 2022/23.

The net cash flows provided by operating activities do not equal the operating result for the year due to the expected revenues and expenses, including non-cash items which have been excluded from the Estimated Statement of Cash Flows. The following table is a reconciliation of cash provided from operating activities to the operating surplus/(deficit) for the year as included in the Estimated Comprehensive Income Statement:

	Estimate 2023 \$
Reconciliation of Cash to Comprehensive Income Statement	
Comprehensive result	4,187,405
Items not involving cash	
Gain/(Loss) on Disposal of Assets	42,565
Depreciation & Amortisation	4,919,663
Change in operating assets & liabilities	
Receivables	(61,655)
Inventories	(4,729)
Other	(7,950)
Payables	91,844
Employee Provisions	61,035
Investing activities	
Borrowing Costs	41,816
Capital Grants	(3,696,095)
Distributions from Water Corporation	(674,400)
Net cash provided by (used in) operating activities	4,899,499

Cash flows used in investing activities (\$4.216m decrease)

The decrease in cash used for investing activities is attributable to a decrease in the level of capital expenditure in 2022/23.

Capital grants received in any given year are used to fund specific capital projects. Council is estimated to receive \$3.696m in capital grants.

Cash flows used in financing activities (\$0.238m decrease)

The decrease in cash used for financing activities relates to Council's financial liabilities movements. No new borrowings have been included in the 2022/23 budget estimates.

Council is estimating to repay loan principal of \$0.360m and \$0.042m in borrowing costs associated with its existing borrowings.

Cash at the end of the year (\$1.793m decrease)

Council's total cash is forecast to decrease by \$1.793m to \$4.042m as of 30 June 2023. Influencing factors on the forecast estimates are budgetary control, the timing of the completion of the capital works program, the timing of cash flows, credit policies and collection of debts.

Some cash held at year-end is restricted and must be used to meet grant funding obligations. The FMS target of \$4m relates to cash in excess of unspent grant funds as of 30 June each year. The forecast unrestricted cash balance as of 30 June 2023 is expected to be within the FMS target.



Analysis of Financial Position

This section analyses the estimated assets, liabilities, and equity movement between 2022 and 2023.

	Forecast 2022	Estimate 2023	Increase/ (Decrease)
Current Assets			
Cash & Cash Equivalents	5,834,943	4,042,287	(1,792,656)
Receivables	1,518,603	1,580,258	61,655
Inventories	116,464	121,192	4,728
Other	195,825	203,775	7,950
	7,665,835	5,947,513	(1,718,322)
Non-Current Assets			
Property, Plant & Equipment	228,935,680	234,634,476	5,698,796
Investment in Water Corporation	42,870,856	42,870,856	-
	271,806,536	277,505,332	5,698,796
Total Assets	279,472,371	283,452,845	3,980,474
Current Liabilities			
Payables	2,262,172	2,354,016	91,844
Financial Liabilities	359,810	366,467	6,657
Provisions	1,880,124	1,936,527	56,403
	4,502,106	4,657,010	154,904
Non-Current Liabilities			
Financial Liabilities	2,437,182	2,070,715	(366,467)
Provisions	154,384	159,016	4,632
	2,591,566	2,229,731	(361,835)
Total Liabilities	7,093,672	6,886,741	(206,931)
Net Assets	272,378,699	276,566,104	4,187,405
Equity			
Accumulated Surplus	169,047,603	173,235,008	4,187,405
Reserves	103,331,096	103,331,096	-
Total Equity	272,378,699	276,566,104	4,187,405

Source: Estimated Financial Statements

Current Assets (\$1.718m decrease) & Non-Current Assets (\$5.699m increase)

Cash and Cash Equivalents include cash at the bank and short-term investments held at year-end.

Cash and Cash Equivalents are forecast to decrease by \$1.793m in 2022/23, mainly due to planned capital expenditure throughout 2022/23.

Receivables include monies owed to Council by ratepayers and others and relate to the money required to be paid in the next 12 months. Non-Current Receivables are those that are not due to Council in the next 12 months. Receivables are not expected to change significantly in the estimates.



Property, infrastructure, plant and equipment is the largest component of the Council's assets and represents the value of all Council's physical assets and infrastructure, including roads, drainage, buildings, land, vehicles and equipment. The total value of property, infrastructure, plant and equipment as of 30 June 2023 is estimated to be \$234.634m, an increase of \$5.699m compared with 30 June 2022.

A detailed reconciliation of the movement in property, infrastructure, plant and equipment is provided below:

	Estimate 2023 \$
Reconciliation of Property, Plant & Equipment	
Opening Balance	228,935,680
Add: Capital Expenditure	10,661,024
Add: Revaluation Increment	-
Less: Depreciation & Amortisation	(4,919,663)
Less: WDV of Asset Sold	(42,565)
Closing Balance	234,634,476

Current Liabilities (\$0.155m increase) & Non-Current Liabilities (\$0.362m decrease)

Payables represent amounts owed by Council at year-end. It has been assumed that payables as of 30 June 2023 will stay consistent with the 2021/22 year.

It has been assumed that the level of staff positions will remain constant and that the value of employee leave provisions will be contained to 3.00% (equivalent to the increase in Council's draft EBA).

Council's total borrowings as of 30 June 2023 are expected to be \$2.437m. Based on current loans, Council's borrowings will decrease and be repaid in full by 2033.

Working Capital (\$1.873m decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets (including cash on hand at year-end), some of those assets are already committed to the future settlement of liabilities in the following 12 months and therefore are not available for discretionary spending.

Council also needs to fund any carry forwards budgets for capital projects from working capital. It is assumed that there will be \$0.750m of carried forward capital works as of 30 June 2023.

Councils' working capital as of 30 June 2022 is expected to be \$1.291m, representing a decrease of \$1.873m.

Equity (\$4.187m increase)

Equity represents the total net worth of the Council to the community, and it is the value of total assets less total liabilities.

The accumulated surplus represents the total cumulative surplus/(deficit) that Council has retained and reinvested in its operations.

Equity includes assets revaluations reserves which represent the difference between what Council paid for non-current infrastructure assets held at fair value and their current valuations.

The net worth of the Council to the community is expected to increase by \$4.187m to \$276.566m. This is attributable to the Council's ongoing commitment to capital improvements and capital grant funding estimates of \$3.696m.



Analysis of Capital Estimates

Program Overview

This section analyses the planned capital expenditure of \$11.411m for the 2022/23 financial year.

Waratah-Wynyard Council is responsible for the acquisition, operation, maintenance, renewal and disposal of an extensive range of physical assets with a replacement value in excess of \$250m. These assets include roads, bridges, buildings, open space and recreation, footpaths and other associated operating assets.

Our Capital Works Program aim to provide the services needed by the community in a financially sustainable manner. Achieving financial sustainability requires balancing service levels and performance with cost and risk.

Council does not retain and quarantine money for future purposes unless required by legislation or agreement with other parties. Capital expenditure decisions are made based on:

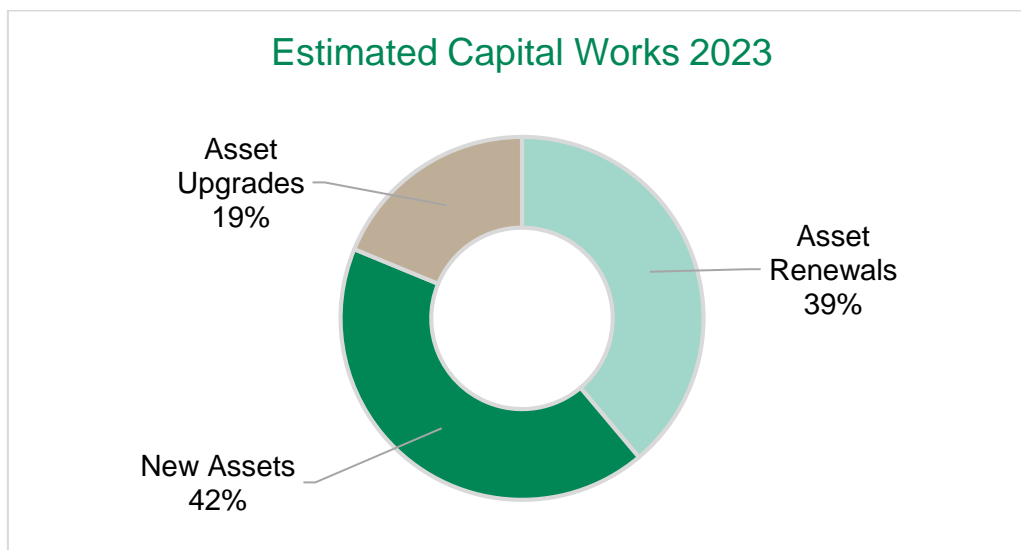
- identified community need and benefit relative to other expenditure options;
- cost-effectiveness of the proposed means of service delivery; and
- affordability of proposals having regard to the Council's long-term financial sustainability.

Drivers affecting demand for assets include population change, changes in demographics, seasonal factors, climate change and environmental awareness, vehicle ownership rates, consumer preferences and expectations, government decisions, technological changes, economic factors etc.

Estimated Capital Works Expenditure	
	Estimate 2023 \$
Capital Works Areas	
Parks & Open Spaces	3,040,028
Transport	4,429,701
Stormwater Services	149,163
Sporting Facilities	1,995,849
Buildings	687,047
Plant & Equipment	1,109,236
Total Capital Works	11,411,024
Represented by:	
Asset Renewals	4,435,218
New Assets	4,833,309
Asset Upgrades	2,142,497
Total Capital Works	11,411,024

Source: *Estimated Financial Statements*





Source: *Estimated Financial Statements*

A distinction is made between expenditure on asset renewal, upgrades and expenditure on new assets. Asset renewal expenditure is expenditure on an existing asset which reinstates the existing service potential or the life of an asset up to that which it had originally. It may reduce future operating and maintenance expenditure if completed at the optimum time.

Asset upgrades are carried out to address deficiencies in current service levels or to meet new standards or statutory requirements.

Expenditure on new assets in most cases will result in future costs for operation, maintenance and capital renewal expenditure and add to current service levels being provided to the community.

Parks & Open Spaces (\$3.040m)

The program for 2022/23 will have a strong focus on improving the lifestyle of residents and in creating inclusive spaces with \$3.040m planned to be spent.

The budget estimates include:

- East Wynyard Foreshore boardwalk and car park upgrade
- Deliver a public toilet and RV dump point at Yolla
- Undertake an options study for the Inglis River walking track
- Progress Sisters Beach estuary rehabilitation works
- Undertake Sisters Beach erosion mitigation works at the creek mouth to protect community infrastructure
- Undertake erosion mitigation works to protect community infrastructure around Anzac Park
- Implement Year 3 actions of the Cam River Master Plan
- Complete Stage 1 of the Waratah Falls Walk

Transport (\$4.430m)

Transport includes local roads, bridges and culverts, traffic devices, traffic signs and street lighting.

\$4.430m will be spent on transport assets with a heavy focus on renewal of our existing transport asset network. The program includes:

- Bridge replacement at Oonah Road (Cam River)
- Bridge replacement at Calder Road (Blackfish Creek)
- Upgrade of Robinhill Road
- Rural road safety improvements \$0.225m



- \$0.348m in gravel re-sheeting
- \$0.214m on urban reseals
- \$0.211m on footpaths and kerbs

Stormwater Services (\$0.149m)

Stormwater infrastructure assets include drains in road reserves, gully pits, manholes and mains and waterways.

Key projects include modelling of the Somerset stormwater network to allow planning for future upgrades and improvement works.

Sporting Facilities (\$1.996m)

Council will continue to invest in its sporting facilities and plans to spend \$1.996m on improvements to its indoor and outdoor recreational facilities.

Key projects include new cricket infrastructure at the Wynyard recreation ground and upgrades to the Wynyard High School oval to enhance football training facilities.

Buildings (\$0.687m)

A total of \$0.687m will be spent on improving community building assets in the 2022/23 financial year, including \$0.559m for Table Cape lookout amenities.

Plant & Equipment (\$1.109m)

Plant, equipment and other infrastructure includes computer equipment, furniture and fittings, plant, vehicles and heritage assets such as public art works.

The following table provides a summary of the program planned expenditure by Community:

Estimated Capital Expenditure by Community				
	Total Estimate	Renewal	Upgrade	New
All Areas	1,353,062	690,190	53,261	609,611
Boat Harbour	127,349	81,356	18,458	27,535
Sisters Beach	773,765	28,034	-	745,731
Rural	3,761,626	2,770,121	983,711	7,794
Somerset	383,016	74,092	233,669	75,255
Waratah	675,796	-	23,096	652,700
Wynyard	4,336,409	791,424	830,303	2,714,682
Total	11,411,024	4,435,218	2,142,497	4,833,309



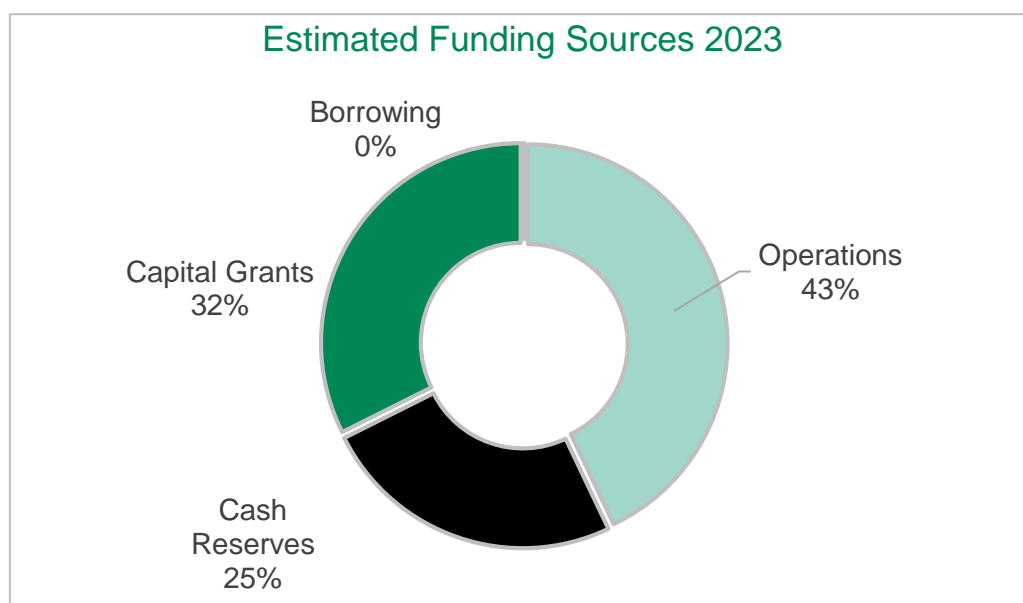
Funding Sources

This section analyses the sources of funding for the capital estimates for 2022/23 year.

Estimated Funding Source Statement

	Estimate 2023 \$
Sources of Funding	
Asset Renewals	4,435,218
New & Upgrade Assets	6,975,806
Total Funding Requirement	11,411,024
Internal Funding	
Operations	4,899,499
Cash Reserves	2,815,430
Total Internal Funding	7,714,929
External Funding	
Capital Grants	3,696,095
Borrowing	-
Total External Funding	3,696,095
Total Funding Sources	11,411,024

Source: Estimated Financial Statements



Source: Estimated Financial Statements

Operating Activities

Council generates cash from its operating activities each year which is used as a funding source for the capital works program. It is forecast that \$4.899m will be provided by operating activities during 2022/23.

Cash Reserves

Funding for new and improved infrastructure is partly funded from cash reserves held by Council. New and improved infrastructure is made possible from external funding (Capital Grants – refer below). Of the total \$6.976m planned in new and improved infrastructure, Council will use \$2.815m from its own cash reserves. No new borrowings have been included in the 2022/23 budget estimates.



Capital Grants

Capital Grants include all monies received from State and Federal government or other external parties for the purpose of funding the capital works program.

Council is mindful of its use of ratepayer money for infrastructure projects, and actively seeks funding for key projects.

The budget estimates include \$3.696m in capital grant funding from the State and Federal government which will fund the following projects.

Capital Grants	Estimate 2023
Rural Road Safety Audit	210,542
Boating & Recreation	16,000
Roads to Recovery	564,684
Dog Park & Freedom Camping – Wynyard	160,000
Waratah Falls Walk	500,000
James Philosopher Smith Statue	110,000
Table Cape Amenities	512,690
East Wynyard Foreshore	298,959
Wynyard Squash Centre	50,000
Bridge Upgrade Program	713,324
LRCI Funding	559,896
Total Capital Grants	3,696,095



Analysis of Rates & Charges

This section provides an overview of the Council's rates and charges assumptions and any increases.

Current Year Rates & Charges Increases

Rates and Charges are an essential source of revenue for Council, representing 62% of the total revenue estimated to be received by the Council in 2022/23.

Through its Financial Management Strategy, Council recognises that incremental rises in rates and charges in line with rising costs are essential.

General Rate

The Council has endorsed an increase in general rate revenue of 3.81%, just below the Council Cost Index (4.06%). The minimum General rate payable per property is \$250.

Stormwater Service Rate

The Stormwater Service Charge covers the cost of maintenance and upgrades of connections, drainage from roads and stormwater removal systems. It also covers flood mitigation works, a growing area of cost for the Council due to changes in the climate. Council only charges what it needs, and the charges are set at an amount equal to the cost of providing services to each community.

Council has endorsed an increase in the service charge of 3.81%, just below the Council Cost Index (4.06%).

Waste Charges

Waste charges cover waste collection, including recycling and running the waste management centre and other municipal waste services.

Council's strategy to reach full cost recovery for waste services has been achieved this year.

The proposed increase in waste charges equates to 75 cents per week per property. This increase includes 30 cents per week for a new landfill levy collected on behalf of the state government, which will come into effect on 1 July 2022.

Council has decided to continue free entry to the Waste Transfer Station for all residents.

State Fire Levies

The State Government sets state Fire Levies. Council collects the levies on behalf of the State and passes the amount collected on in full. Fire Levies will increase by 5% in 2022-23.

Valuations Impacting Rates Bills

Council must, by law, use property valuation data issued by the Office of the Valuer-General to levy its Rates. Council has received new adjustment factors for properties this year. Overall property values are up approximately 22% on average across the municipal area. Primary production properties have seen the most substantial increase in property values.

Council does not collect more rates as a result of these changes. However, what does occur is a change in the distribution of the rate burden between properties.

All properties are impacted differently. Property values that go up more than the average pay more. Property valuations that have gone up by less than average pay less.

Of the 8,141 rateable properties in the municipal area, 3,060 will receive an increase greater than the 3.81% applied by Council, whilst 5,081 will receive an increase less than 3.81%.



Payment Terms

Rates are levied in early July each year and will be payable in four equal instalments. The instalment due dates are:

- 1st instalment – 31 August 2022
- 2nd instalment – 31 October 2022
- 3rd instalment – 31 January 2023
- 4th instalment – 31 March 2023

Council will continue its early payment discount providing ratepayers with a 5% discount if payment is received in full by 31 August 2022.

The following table summarises the rates for the 2022/23 year. Council's rates resolution is contained in Appendix A.

Rate Type	How Applied	2022	2023	Change	% Increase
General Rate*	Cents in \$ of AAV	6.9938	5.9426	-1.0512	-15.0%
Municipal Waste Management Charge	\$ per property	\$127.00	\$150.00	23.00	18.1%
Kerbside Garbage Collection	\$ per property	\$165.00	\$165.00	0.00	0.0%
Kerbside Recycling Collection	\$ per property	\$67.00	\$67.00	0.00	0.0%
Stormwater Service Rate - Wynyard	Cents in \$ of AAV	1.4000	1.2620	-0.138	-9.9%
Stormwater Service Rate - Somerset	Cents in \$ of AAV	1.4000	1.2620	-0.138	-9.9%
Stormwater Service Rate – Sisters Beach	Cents in \$ of AAV	0.6500	0.5540	-0.096	-14.8%
Stormwater Service Rate – Boat Harbour Beach	Cents in \$ of AAV	0.6500	0.5540	-0.096	-14.8%
Fire Service Levy - Somerset & Wynyard**	Cents in \$ of AAV	0.395	0.362	-0.033	-8.4%
Fire Service Levy - All General Land**	Cents in \$ of AAV	0.378	0.338	-0.040	-10.6%
State Waste Landfill Levy	\$ per property	N/A	16.00	16.00	100.0%

Notes:

* Minimum of \$250 applies per property (\$200 in 2021/22)

** Minimum of \$44 applies per property (\$42 in 2021/22)

Fire Levies are set by the State Fire Commission and outside Council's control

Rating Strategy

Council ensures it only raises the revenue it needs and does so in the most efficient and equitable manner possible. The Council must balance its service levels with the needs and expectations of the community and set appropriate levels of tax to fulfil its role and responsibilities adequately.

Council seeks to achieve equity across generations by ensuring that rates are set at a level that ensures each generation pays its way with respect to recurrent expenses being met from recurrent revenue (the full cost of the service it consumes).

Council will ensure efficiency in its operations by ensuring that operating costs are reasonable relative to the services that it provides. Council will benchmark its Rates and Charges against other Tasmanian Councils to ensure that it continues to provide affordable services.

Council will ensure it maintains its rate per head of population at a lower rate than urban centres and well below the state average.

The following factors influence the level of rates and charges:

- Distribution and level of Commonwealth and State funding;
- Socio-economic profile of the area (capacity to pay);
- User-pays policies;
- Level and range of services, including the level of regional responsibility; and
- Current economic environment.



In determining its rates each year Council considers the current economic climate and capacity to pay for services and will always minimise any increase in rates and charges by managing costs where possible throughout the annual budget deliberation process.

The aim of rates and charges decision-making is to spread the burden fairly across the community, with those that have the greatest capacity to pay paying more than those with a lesser capacity to pay.

When considering how the rate burden will be distributed, Council must balance capacity to pay with the benefit principle acknowledging there are some groups of the community that have more access to and benefit from specific services.

More information regarding how Council determines Rates and Charges is contained in Council's Rates and Charges Policy (FIN.005) which is available on Council's website.

Benchmarking of Councils' performance against its strategy for Rates and Charges can be found in Councils' Financial Management Strategy, which includes the following targets:

	Financial Strategy	Target
Operating Costs Per Property	Council will ensure efficiency in its operations by ensuring that operating costs are reasonable relative to its services.	Average Operating Costs per Rateable Property = Less than Average for All Tasmanian Councils & = Less than Average for Urban Small Councils.
Average Rate Per Head	Council will benchmark its Rates and Charges against other Tasmanian Councils to ensure that it continues to provide affordable services. Council will ensure it maintains its rate per head of population at a lower rate than urban centres & well below the state average.	Average Rate per Head of Population = 20% or more below Average for All Tasmanian Councils & = Less than Average Rate per Head for Small Urban Councils.



LONG TERM STRATEGIES

Financial Sustainability Indicators

The Waratah-Wynyard's Financial Management Strategy (FMS) is critical to Council's strategic planning process. It underpins our long-term financial sustainability while meeting the needs and expectations of our communities in delivering Council's strategic priorities.

If Council follow the parameters of the modelling when setting its annual plan and budget, it will demonstrate a strong financial position and financial sustainability into the future.

Council continues to carefully plan for the delivery of its master plans and strategies. At the time of setting each budget, Council assesses the projected operating costs of any new projects to understand the future cost of those projects to the community.

Council is expected to show an underlying surplus of \$0.491m in 2022/23. The underlying surplus will sufficiently cover future operational costs that will arise from new capital works projects committed to by Council in the current and 2022/23 years.

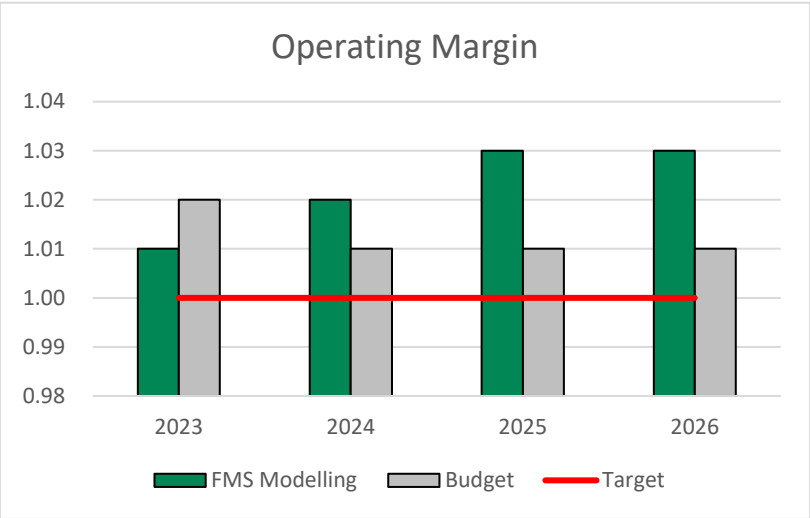


The budget estimates also achieve full cost recovery of Councils waste services one year ahead of schedule.

The following table provides a summary of the key financial sustainability targets that Council has set in its Financial Management Strategy and how the budget estimates compare to the strategies and targets set. The budget estimates meet all of Council's financial sustainability targets.

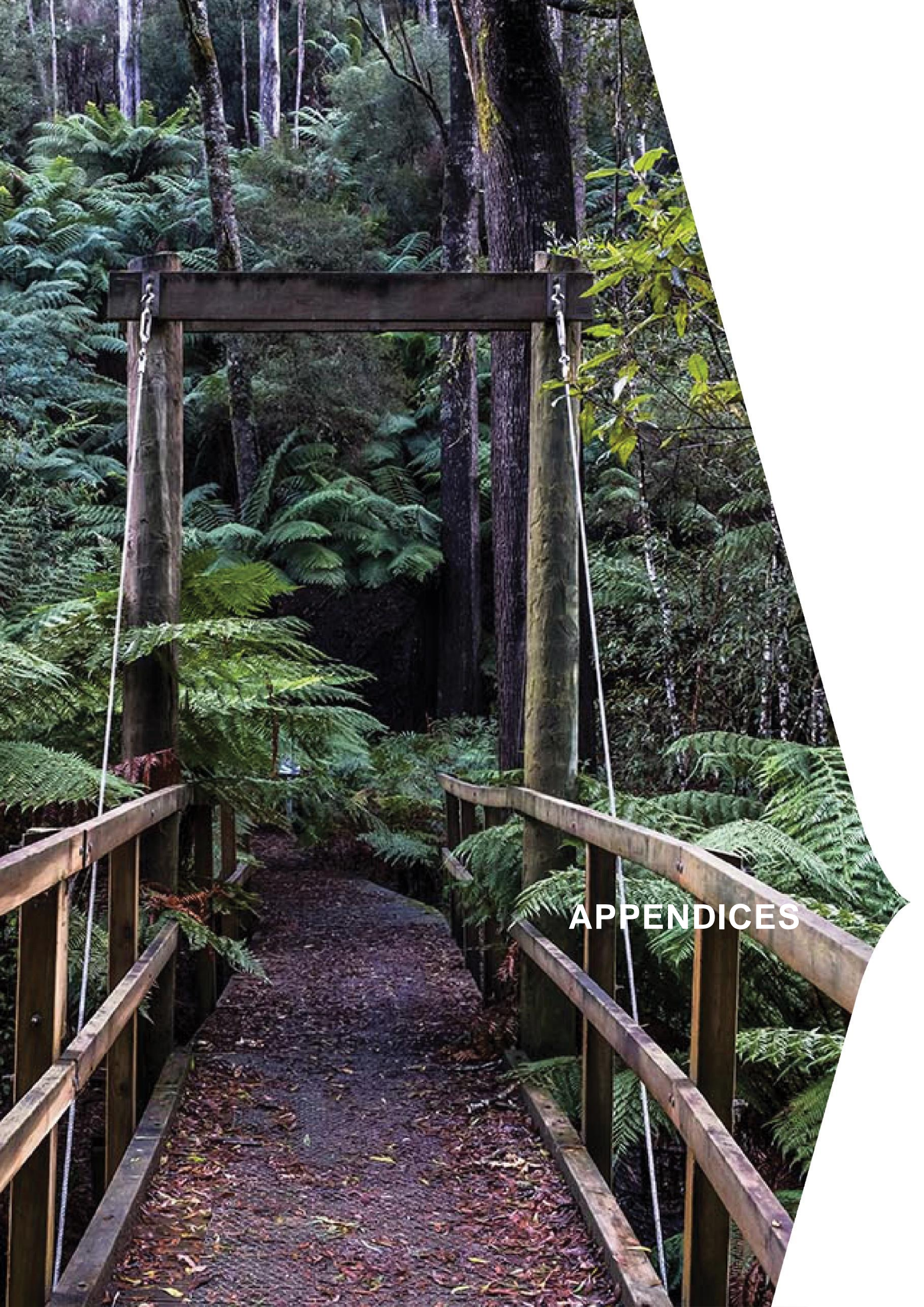
Explanatory notes on each of the targets is provided below.

Financial Strategy	Budget Results	Target Achieved																				
<p>Asset Renewal Funding Council will fully fund its asset renewal program through cash provided from operating activities where possible. If Council does not maintain capacity to fund future asset renewals, there could be debt consequences. It could result in increased maintenance costs &/or a reduction in service levels. <i>Target = At Least 90%</i></p>	<p style="text-align: center;">Asset Renewal Ratio</p> <table border="1"> <caption>Asset Renewal Ratio Data</caption> <thead> <tr> <th>Year</th> <th>FMS Modelling (%)</th> <th>Budget (%)</th> <th>Target (%)</th> </tr> </thead> <tbody> <tr> <td>2023</td> <td>100</td> <td>100</td> <td>90</td> </tr> <tr> <td>2024</td> <td>100</td> <td>100</td> <td>90</td> </tr> <tr> <td>2025</td> <td>100</td> <td>100</td> <td>90</td> </tr> <tr> <td>2026</td> <td>100</td> <td>100</td> <td>90</td> </tr> </tbody> </table>	Year	FMS Modelling (%)	Budget (%)	Target (%)	2023	100	100	90	2024	100	100	90	2025	100	100	90	2026	100	100	90	
Year	FMS Modelling (%)	Budget (%)	Target (%)																			
2023	100	100	90																			
2024	100	100	90																			
2025	100	100	90																			
2026	100	100	90																			



Financial Strategy	Budget Results	Target Achieved
<p>Operating Margin Council will seek to achieve equity across generations by ensuring that rates are set at a level that ensures each generation pays its way with respect to recurrent expenses being met from recurrent revenue (the full cost of the service it consumes.) <i>Target = Greater than zero.</i></p>	<p style="text-align: center;">Operating Margin</p>  <p>Council will meet its target of an operating margin ratio greater than 1.00 in the four years of the forward estimates.</p> <p>The forward projections however show that Council is unlikely to meet its FMS targets without significant meeting the operational efficiencies outlined in the Financial Management Strategy.</p>	
<p>Current Ratio Council will maintain liquidity to ensure that it can meet its financial obligations as & when they fall due. It will do so by ensuring its short-term assets held are greater than its short-term liabilities as at 30 June each year.</p>	<p style="text-align: center;">Current Ratio</p> 	

Financial Strategy	Budget Results	Target Achieved																				
<p><i>Target = Greater than 1.1</i></p>																						
<p>Minimum Cash Council will ensure it retains enough cash in reserve to respond to volatility. Council will ensure it accumulates & maintains enough financial resources to deal with volatility & unexpected events. Target = Cash of at least \$4m as at 30 June each year</p>	<table border="1"> <caption>Total Cash</caption> <thead> <tr> <th>Year</th> <th>FMS Modelling</th> <th>Budget</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>2023</td> <td>~\$4,500,000</td> <td>~\$4,500,000</td> <td>\$4,000,000</td> </tr> <tr> <td>2024</td> <td>~\$5,500,000</td> <td>~\$7,500,000</td> <td>\$4,000,000</td> </tr> <tr> <td>2025</td> <td>~\$4,500,000</td> <td>~\$10,000,000</td> <td>\$4,000,000</td> </tr> <tr> <td>2026</td> <td>~\$7,500,000</td> <td>~\$14,000,000</td> <td>\$4,000,000</td> </tr> </tbody> </table>	Year	FMS Modelling	Budget	Target	2023	~\$4,500,000	~\$4,500,000	\$4,000,000	2024	~\$5,500,000	~\$7,500,000	\$4,000,000	2025	~\$4,500,000	~\$10,000,000	\$4,000,000	2026	~\$7,500,000	~\$14,000,000	\$4,000,000	<p style="text-align: center;">✓</p>
Year	FMS Modelling	Budget	Target																			
2023	~\$4,500,000	~\$4,500,000	\$4,000,000																			
2024	~\$5,500,000	~\$7,500,000	\$4,000,000																			
2025	~\$4,500,000	~\$10,000,000	\$4,000,000																			
2026	~\$7,500,000	~\$14,000,000	\$4,000,000																			



APPENDICES

A. Rates Resolution

1. Adoption of the Annual Plan
 - 1.1 In accordance with Section 71 of the *Local Government Act 1993* (as amended), Council adopts the Annual Plan for 2022/23 and instructs the General Manager to:
 - 1.1.1 make a copy of the Annual Plan available for public inspection at the Council office; and
 - 1.1.2 provide a copy of it to the Director of Local Government and the Director of Public Health.
2. Adoption of the Annual Estimates
 - 2.1 In accordance with Section 82 of the *Local Government Act 1993* (as amended), the Council adopts the estimates of revenue and expenditure (including estimated capital works) as detailed in the Annual Plan and Budget Estimates 2022/23.
 - 2.2 Authorises the General Manager in accordance with Section 82(6) of the *Local Government Act 1993*, to make minor adjustments up to \$20,000 to any individual estimate item as deemed necessary during the financial year so long as the total amount of the estimate is not altered.
3. Fees & Charges
 - 3.1 In accordance with Section 205 of the *Local Government Act 1993*, and other relevant Acts as detailed in the fees and charges schedule, the Council imposes the fees and charges within the Annual Plan and Budget Estimates 2022/23 financial year.
4. Rates Resolution
 - 4.1 That in accordance with the provisions of Part 9 of the *Local Government Act 1993* (“the Act”), the *Fire Service Act 1979* and the *Waste & Resource Recovery Act 2022*, the Council makes the following Rates and Charges for land within the Council’s municipal area for the period 1 July 2022 to 30 June 2023.
 - 4.1.1 Definitions Used in this Resolution
 - (a) ‘AAV’ means the assessed annual value as defined in the Act and adjusted under Sections 89 and 89A of the Act.
 - (b) ‘land’ means a parcel of land which is shown as being separately valued in the valuation list prepared under the Land Valuation Act 1971;
 - (c) ‘General Land’ means all land within the municipal area of Waratah-Wynyard (the municipal area) that is not within the township of Somerset or the township of Wynyard.
 - (d) ‘The Act’ means the *Local Government Act 1993*.
 - (e) Terms used in this resolution have the same meaning as given to them in Part 9 of the Act, unless it is inconsistent with the context of this resolution.
 - (f) Each of the rates and charges made by this Resolution may be cited by reference to the heading immediately preceding the clause.



4.2 General Rate

4.2.1 Council makes a general rate under Section 90 of the Act of 5.9426 cents in the dollar on all land (excluding land which is exempt pursuant to the provision of Section 87 of the Act) within the Waratah-Wynyard municipal area.

4.2.2 Council sets a minimum amount payable in respect of that rate of \$250 in accordance with Section 90(4) of the Act.

4.2.3 Council elects the AAV to be the basis of the general rate for the purpose of this Rates Resolution.

4.3 Fire Service Levy

In accordance with the requirements of s.81(c) of the *Fire Service Act* the Council levies the following fire service rates:

4.3.1 (a) A rate of 0.3620 cents in the dollar of AAV for all land within the township of Somerset and Wynyard; and

(b) a rate of 0.3380 cents in the dollar of AAV on all General Land.

4.3.2 With a minimum amount payable of \$44 for all land.

In accordance with the provisions of Section 107 of the Act and, by an absolute majority, the Council declares that the Fire Service Rate is varied within the municipal area by reason of the location of the land.

4.4 Waste Management Charges

In accordance with the provisions of Section 94 of the Act the Council makes the following waste management charges:

4.4.1 \$150 for all land (other than land classified by the Valuer-General as land use code “bush or forestland (L3)” and land that is not used for any purpose listed in Section 107(2) of the Act) for waste management services (other than kerbside collection) provided in the municipal area.

4.4.2 \$165 for all land to which the Council provides a weekly urban garbage collection.

4.4.3 \$130 for all land to which the Council provides a fortnightly rural garbage collection.

4.4.4 \$67 for all land to which the Council provides a recyclables collection service.

4.4.5 \$16 for all rateable land in the municipal area for the State Government Waste Landfill Levy.

In accordance with the provisions of Section 94(3)(a) and Section 107 of the Act and by an absolute majority, the Council declares that the waste management charges are varied within the municipal area according to the level of services provided.

4.5 Stormwater Service Rates

In accordance with the provisions of Section 93 of the Act, the Council makes the following stormwater service rates:

4.5.1 (a) For land within the hatched area shown on the map marked “Wynyard” (*Map 1 in Notes below*) (the location), 1.2620 cents in the dollar of the AAV; and

(b) For land within the hatched area shown on the map marked “Somerset” (*Map 2 in Notes below*) (the location), 1.2620 cents in the dollar of the AAV; and



- (c) For land within the hatched area shown on the map marked “Sisters Beach” (*Map 3 in Notes below*) (the location), 0.5540 cents in the dollar of the AAV; and
- (d) For land within the hatched area shown on the map marked “Boat Harbour” (*Map 4 in Notes below*) (the location), 0.5540 cents in the dollar of the AAV; and

In accordance with the provisions of Section 107 of the Act and, by an absolute majority, the Council declares that the stormwater service rate is varied within the municipal area by reason of the location of the land.

4.6 Payment Options

4.6.1 Due Dates.

4.6.1.1 Except where rates and charges are to be paid by installments the rates and charges are to be paid by 31 August 2022.

4.6.1.1 In accordance with the provisions of Section 124 of the Act, Council determines that all rates and charges are payable either in one payment or by four instalments, if the rates are to be paid by instalments (calculated to the nearest cent) the due date by which they are to be paid are:

1st Instalment - 31 August 2022

2nd Instalment – 31 October 2022

3rd Instalment – 31 January 2023

4th Instalment – 31 March 2023

4.6.2 Discount for Early Payment

In accordance with the provisions of Section 130 of the Act the Council will provide a discount of 5.0% on the total current rates and charges specified in a rates notice, for payment of the total rates and charges (including all arrears) that are paid by 31 August 2022 but excluding the fire service rate and state waste levy.

4.6.3 Defaults & Penalties

In accordance with the provisions of Section 128(2) of the Act if any rates and charges or instalment of rates and charges are not paid on or before the date they fall due, then daily interest charged monthly, at the prescribed percentage, is payable from the date they fell due to the date of payment.

In accordance with Section 124(5) of the Act if any instalment is not paid within 21 days of the due date, then the rates and charges for the whole year becomes due and Council may take recovery action without further notice.

4.7 Supplementary Rates

4.7.1 In accordance with the provisions of Section 92 of the Act, the Council delegates to the General Manager the power to adjust a rate as a result of a supplementary valuation.





Stormwater Service Rates Map 1 – Wynyard Stormwater District
(Includes properties within 30m of stormwater infrastructure)



Stormwater Service Rates - Map 2 – Somerset Stormwater District
(Includes properties within 30m of stormwater infrastructure)



Stormwater Service Rates - Map 3 - Sisters Beach Stormwater District
 (Includes properties within 30m of stormwater infrastructure)



B. Fees & Charges Schedule

FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
CORPORATE SERVICES				
<i>Administration</i>				
Photocopying A4	per side	\$1.00	\$1.00	Nil
Photocopying A3	per side	\$2.00	\$2.00	Nil
Photocopying - Agenda & Minutes Extracts (set by regulation per 5 pages)	per 5 pages	\$1.65	\$1.70	3.03%
Right to Information Request (set by Regulation - 25 fee units @\$1.70)	per application	\$41.25	\$42.50	3.03%
Code of Conduct Complaints (set by regulation - 50 fee units @\$1.70)	per complaint	\$82.50	\$85.00	3.03%
<i>Finance</i>				
132 Certificates (set by Regulation - 30 fee units @\$1.70)	each	\$49.50	\$51.00	3.03%
337 Certificates (set by Regulation - 132.5 fee units @\$1.70)	each	\$218.63	\$225.25	3.03%
Rural Transaction Centre - Printing A4 Colour	each	\$0.40	\$0.50	25.00%
Rural Transaction Centre - Printing A4 Black/White	each	\$0.30	\$0.35	16.67%
CHILDREN/YOUTH SERVICES				
Wynyard Child Care Centre - Weekly	per week	\$392.00	\$420.00	7.14%
Wynyard Child Care Centre - Day	per day	\$98.00	\$105.00	7.14%
Wynyard Child Care Centre - (7.30 am - 5.30 pm) - Day	per day	\$98.00	\$105.00	7.14%
Wynyard Child Care Centre - (7.00 am to 1.00 pm)	per session	\$64.00	\$68.00	6.25%
Wynyard Child Care Centre - (1.00 pm to 6.30 pm)	per session	\$59.00	\$63.00	6.78%
Wynyard Child Care Centre - Before School	per session	\$22.00	\$24.00	9.09%
Wynyard Child Care Centre - After School	per session	\$32.00	\$34.00	6.25%
Wynyard Child Care Centre - Cancellation	cancellation Fee	standard fee for the session or service cancelled	standard fee for the session or service cancelled	
School Holiday Programme Fees	per day	\$60.00	\$63.00	5.00%
After School Hours Care	per session	\$32.00	\$34.00	6.25%
EXHIBITION & INFORMATION CENTRE				
Adult Entry	per person	\$9.00	\$9.50	5.56%
Concession Entry	per person	\$8.00	\$8.50	6.25%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Child Entry under 15 free (must be accompanied by an adult)	per person	\$0.00	\$0.00	0.00%
School Groups (For up to 2 adults and 30 children)	per family	\$50.00	\$52.50	5.00%
Annual Pass	per person	\$17.00	\$18.00	5.88%
Group (15 people or more)	per person	\$7.00	\$7.25	3.57%
PUBLIC HALLS				
Hall/room - Private Function eg meetings, forums, parties	Per day	\$135.00	\$140.00	3.70%
Hall/room - Private Function eg meetings, forums, parties	Per hour	\$32.00	\$33.50	4.69%
Hall/room Hire - Private Function - Damage Bond	Per use	\$780.00	\$810.00	3.85%
Hall/room Hire - Key Bond - applies to all hirers	Per use	\$67.50	\$70.00	3.70%
Hall/room hire - Not for Profit Groups	Per day	\$52.00	\$54.00	3.85%
Hall/room hire - Not for Profit Groups	Per hour	\$16.00	\$16.50	3.13%
TOURISM				
Camping Ground - Unpowered Site	per day	\$24.00	\$25.00	4.17%
Camping Ground - Powered Site	per day	\$30.00	\$31.00	3.33%
Self-Contained Campers	per day	\$10.00	\$10.50	5.00%
Camping Ground - Facilities Use	per day	\$14.00	\$14.50	3.57%
TULIP FESTIVAL				
Market Stall Holder Fee - Non-Powered Site		\$20.00	\$21.00	5.00%
Market Stall Holder Fee - Powered Site		\$50.00	\$52.00	4.00%
Market Prepaid Reserved Powered Site - Annual Fee		\$675.00	\$700.00	3.70%
Market Prepaid Reserved Non-Powered Site - Annual Fee		\$300.00	\$315.00	5.00%
Market Stall Holder Food Van Fee - Non-Powered Site		\$40.00	\$42.00	5.00%
Market Stall Holder Food Van Fee - Non-Powered Site - 6 months		\$370.00	\$385.00	4.05%
Festival Holders Fee 3x3 - Powered Site Own Marquee/Van (food and drink and corporate)		\$220.00	\$230.00	4.55%
Festival Holders Fee 3x3 - Powered Site Supplied Marquee (food and drink and corporate)		\$250.00	\$260.00	4.00%
Festival Holders Fee 3x3 - Non-Powered Site Own Marquee/Van (food and drink and corporate)		\$180.00	\$190.00	5.56%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Festival Holders Fee 3x3 - Non-Powered Site Supplied Marquee (food and drink and corporate)		\$210.00	\$220.00	4.76%
Festival Holders Fee 6x3 - Powered Site Own Marquee/Van (food and drink and corporate)		\$250.00	\$260.00	4.00%
Festival Holders Fee 6x3 - Powered Site Supplied Marquee (food and drink and corporate)		\$300.00	\$315.00	5.00%
Festival Holders Fee 6x3 - Non-Powered Site Own Marquee/Van (food and drink and corporate)		\$220.00	\$230.00	4.55%
Festival Holders Fee 6x3 - Non-Powered Site Supplied Marquee (food and drink and corporate)		\$250.00	\$260.00	4.00%
Entertainment Site		\$250.00	\$260.00	4.00%
Festival Holders Fee 3x3 - Powered Site Own Marquee/Van (craft)		\$150.00	\$155.00	3.33%
Festival Holders Fee 3x3 - Powered Site Supplied Marquee (Craft)		\$180.00	\$190.00	5.56%
Festival Holders Fee 3x3 - Non-Powered Site Own Marquee/Van (craft)		\$120.00	\$125.00	4.17%
Festival Holders Fee 3x3 - Non-Powered Site Supplied Marquee (craft)		\$150.00	\$155.00	3.33%
Festival Holders Fee 6x3 - Powered Site Own Marquee/Van (craft)		\$180.00	\$190.00	5.56%
Festival Holders Fee 6x3 - Powered Site Supplied Marquee (craft)		\$220.00	\$230.00	4.55%
Festival Holders Fee 6x3 - Non-Powered Site Own Marquee/Van (craft)		\$140.00	\$145.00	3.57%
Festival Holders Fee 6x3 - Non-Powered Site Supplied Marquee (craft)		\$180.00	\$190.00	5.56%
Cool Room Hire		\$300.00	\$315.00	5.00%
DEVELOPMENT SERVICES				
<i>Building</i>				
<u>Building Act 2016 - Permit Authority</u>				
Building Permit (<\$25,000 value) All Permits inclusive				
Category 1		\$0.00	\$0.00	0.00%
Category 2 - Filing Fee		\$60.00	\$62.50	4.17%
Category 3 - Filing Fee		\$215.00	\$225.00	4.65%
Category 4		\$430.00	\$450.00	4.65%
Renewal/Extension of Building or Plumbing Permit		\$215.00	\$225.00	4.65%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Amend Building or Plumbing Permit		\$430.00	\$450.00	4.65%
Temporary Occupancy Permit		\$215.00	\$225.00	4.65%
Permit of Substantial Compliance		\$375.00	\$390.00	4.00%
Plumbing Permit (All Permits inclusive of Cert of Completion)				
Category 1 - Low Risk Plumbing Work (Owner, Competent Person)		\$0.00	\$0.00	Nil
Category 2A - Low Risk Non-Notifiable Plumbing Work (Licenced Plumber)		\$0.00	\$0.00	Nil
Category 2B - Low Risk Post Notifiable Plumbing Work (Licenced Plumber)		\$60.00	\$62.50	4.17%
Category 3 - Notifiable Plumbing Work (Licensed Plumber)		\$750.00	\$775.00	3.33%
Category 4 - Plumbing Permit Work (Licensed Plumber)		\$960.00	\$1,000.00	4.17%
Building Certificate		\$215 + \$215/hr inspection and report	\$225 + \$225/hr inspection and report	4.65%
Training Levy Collection		0.2% of Building Value	0.2% of Building Value	
Building Permit Levy		0.1% of Building Value	0.1% of Building Value	
Building Inspection and Report		\$215/hr	\$225/hr	4.65%
Search & Copying of Building Plans		\$155 + copy fees per page	\$160+copy fees per page	3.23%
Environmental Health Officer Report		\$430.00	\$450.00	4.65%
Health				
Food Business Registration	annum	\$195.00	\$205.00	5.13%
Registration of Temporary Food Premises inc markets (Not Charged for charities and Not for Profit)	restricted timeframes	\$90.00	\$95.00	5.56%
State-wide Registration of a Mobile Business		\$195.00	\$205.00	5.13%
All one-off Temporary Food Stall permits (Not for Profit no fee applicable)		\$32.00	\$33.00	3.13%
Registration of Public Health Risk Premises	annum	\$195.00	\$205.00	5.13%
Registration of Regulated System	annum	\$195.00	\$205.00	5.13%
Registration of User/Supplier of Private Water Supply (N/A if Registered Food Business)	annum	\$195.00	\$205.00	5.13%
Place of Assembly Licence - Specific Event	day	\$195.00	\$205.00	5.13%
Transfer of Registration Fee		\$45.00	\$47.50	5.56%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Additional Inspections		\$215/hr	\$225/hr	4.65%
Planning				
Planning Permit Application Fees				
Assessment and determination of a permit application under s58 <i>Land Use Planning and Approvals Act 1993</i> (Permitted application)	application	\$250 plus \$1.20 per \$1,000 of value for use or development	\$260 plus \$1.25 per \$1,000 of value for use or development	4.17%
Assessment and determination of a permit application under s57 <i>Land Use Planning and Approvals Act 1993</i> (Discretionary application)	application	\$350 plus \$1.55 per \$1,000 of value for use or development	\$365 plus \$1.60 per \$1,000 of value for use or development	3.23%
Assessment and determination of a subdivision application for 1 to 5 lots under s57 or s58 <i>Land Use Planning & Approvals Act 1993</i>	application	\$350 plus \$1.50 per \$1,000 of value for use or development	\$365 plus \$1.55 per \$1,000 of value for use or development	3.33%
Assessment and determination of a subdivision application for more than 5 lots under s57 or s58 <i>Land Use Planning & Approvals Act 1993</i>	application	\$700 plus \$2.00 per \$1,000 of value for use or development	\$750 plus \$160 per lot	
No Permit Required or Exemption certificates		\$60.00	\$63.00	5.00%
Level 2 Environmental Activity - Additional charge to permit application		\$470.00	\$490.00	4.26%
Visitor Accommodation application (in accordance with Interim Planning Directive no.6)		\$260.00	\$270.00	3.85%
Extension of Time	application	\$185.00	\$195.00	5.41%
Minor Amendment Application Fees		\$205.00	\$215.00	4.88%
Request to Initiate a Draft Scheme Amendment				
Request under <i>Land Use Planning and Approvals Act 1993</i> to initiate a draft scheme amendment	application	\$2,300 + notification fee	\$2,400 + notification fee	4.35%
Request under <i>Land Use Planning and Approvals Act 1993</i> to initiate a draft scheme amendment and under s43A to concurrently consider a permit application	application	\$2,300 + notification fee + permit application fee	\$2,400 + notification fee + permit application fee	4.35%
Mobile Food Vendor Fees				
Annual Permit	application	n/a	\$550.00	n/a
4 Month Permit	application	n/a	\$330.00	n/a
3 Day Permit	application	n/a	\$110.00	n/a
Other				



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Consolidation	application	\$320.00	\$335.00	4.69%
Sealing of Final Plan	application	\$185.00	\$335.00	81.08%
Petition to amend a Sealed Plan	application	\$315 + \$525 if a hearing is required	\$330 + \$550 if a hearing is required	4.76%
Part 5 Agreement (Lodgement & Stamp Duty Additional)	application	\$340.00	\$400.00	17.65%
Strata Titles	application	\$220 + \$55/unit	\$220+\$58/unit	5.45%
Adhesion Orders	application	\$335.00	\$350.00	4.48%
Advertising - Level 2 Activity and Planning Scheme Amendment	application	By Quote	By Quote	
Printing of plans and documentation where application lodged electronically		By Quote	By Quote	
Search & Copying of Planning Permits including Plans & Certificates - A3		\$65 + copy fees/page	\$67.50 + copy fees/page	3.85%
ENGINEERING SERVICES				
Assess Construction Plans for Subdivisions (>3 lots) - Roadworks		\$825 + \$14 per lot	\$860+\$15 per lot	4.24%
Assess Construction Plans for Subdivisions (>3 lots) - Drainage Works		\$395 + \$17 per lot	\$415+\$18 per lot	5.06%
Road Reservation Permit Fees:				
Application to Open Road		\$135.00	\$140.00	3.70%
Inspection Fees		\$135.00	\$140.00	3.70%
New Crossover Application Fee		\$135.00	\$140.00	3.70%
Sight Distance Assessment Fee		\$135.00	\$140.00	3.70%
Location Charges (during bus hours)		\$135.00	\$140.00	3.70%
Hawkers & Street Vendor Licence	licence	\$195.00	\$203.00	4.10%
Supply plans of Council infrastructure - A4 (Colour)	per page	\$32.00	\$33.50	4.69%
Supply of digital GIS data	per theme	\$100.00	\$105.00	5.00%
Supply of Property Drainage Plans	copy	\$26.00	\$27.00	3.85%
New traffic counter information	per count	\$285.00	\$295.00	3.51%
Animal Control				
Registration Renewal Discount Period (closes 31/08/2022)				
Dogs - Domestic Unsterilised	per dog	\$52.00	\$52.00	0.00%
Dogs - Working Dog	per dog	\$26.00	\$26.00	0.00%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Dogs - Registered Breeder	per dog	\$26.00	\$26.00	0.00%
Dogs - Registered Greyhound	per dog	\$26.00	\$26.00	0.00%
Dogs - Sterilised	per dog	\$26.00	\$26.00	0.00%
Dogs - Pensioner (applies to first dog only, additional dogs at standard applicable rate)	per dog	\$13.00	\$13.00	0.00%
Dogs - Guide Dog	per dog	\$0.00	\$0.00	0.00%
Dogs - Dangerous Dog		\$315.00	\$315.00	0.00%
Registration Renewal Non-Discount Period				
Dogs - Domestic Unsterilised	per dog	\$105.00	\$105.00	0.00%
Dogs - Working Dog	per dog	\$52.00	\$52.00	0.00%
Dogs - Registered Breeder	per dog	\$52.00	\$52.00	0.00%
Dogs - Registered Greyhound	per dog	\$52.00	\$52.00	0.00%
Dogs - Sterilised	per dog	\$52.00	\$52.00	0.00%
Dogs - Pensioner 1 dog (applies to first dog only, additional dogs at standard applicable rate)	per dog	\$26.00	\$26.00	0.00%
Dogs - Guide Dog	per dog	\$0.00	\$0.00	0.00%
Dogs - Dangerous Dog	per dog	\$315.00	\$315.00	0.00%
New Registration				
Dogs - Domestic Unsterilised	per dog	\$52.00	\$52.00	0.00%
Dogs - Working Dog	per dog	\$26.00	\$26.00	0.00%
Dogs - Registered Breeder	per dog	\$26.00	\$26.00	0.00%
Dogs - Registered Greyhound	per dog	\$26.00	\$26.00	0.00%
Dogs - Sterilised	per dog	\$26.00	\$26.00	0.00%
Dogs - Pensioner 1 dog (applies to first dog only, addnl dogs at standard applicable rate)	per dog	\$13.00	\$13.00	0.00%
Dogs - Guide Dog	per dog	\$0.00	\$0.00	0.00%
Dogs - Dangerous Dog	per dog	\$315.00	\$315.00	0.00%
Licences and Fees				
Dogs - Kennel Licence	per licence	\$200.00	\$200.00	0.00%
Dogs - Renewal of Kennel Licence	per licence	\$52.00	\$52.00	0.00%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Replacement Tags	each	\$6.50	\$6.50	0.00%
Impounding of Animals other than dogs	Each impounding	Cost plus 20%	Cost plus 20%	0.00%
Maintenance of Animals other than dogs	per animal	Cost plus 20%	Cost plus 20%	0.00%
Dogs - Impounding Fee - 1st offence dog registered		\$73.00	\$73.00	0.00%
Dogs - Impounding Fee - 1st offence dog not registered		\$110.00	\$110.00	0.00%
Dogs - Impounding Fee - 2nd and subsequent offence		\$155.00	\$155.00	0.00%
Investigation and report fee		\$215/hr	\$215/hr	0.00%
Barking Dog Investigation fee		\$75.00	\$75.00	0.00%
Cemetery Fees				
Exhumation	Per exhumation	\$2,200.00	\$2,300.00	4.55%
Reservation of Wynyard memorial wall lot	per burial	\$430.00	\$450.00	4.65%
Wynyard Lawn cemetery interment - full size	per burial	\$2,050.00	\$2,125.00	3.66%
Wynyard Lawn interment - under 5 years	per burial	\$860.00	\$890.00	3.49%
Other interments	per burial	\$2,600.00	\$2,700.00	3.85%
Ashes in wall or reservation or existing grave	per burial	\$490.00	\$510.00	4.08%
Private Burial Administration Fee	per burial	N/A	\$250.00	New Fee
Record search fee	per record	\$29.00	\$30.00	3.45%
Parks and Reserves				
Key Bond	Per key	\$52.00	\$54.00	3.85%
Asset Protection Bond		Based on requested use	Based on requested use	0.00%
Community Use		No fees unless power is required	No fees unless power is required	0.00%
Commercial Use eg Circus		Fee based on requested use	Fee based on requested use	0.00%
Access to electricity for small event - eg wedding	Per use	\$52.00	\$54.00	3.85%
Access to electricity for large event - eg festival, concert or commercial activity such as a circus	Per kWh	\$1.10 per kWh (min charge \$50.00)	\$1.15 per kWh (min charge \$50.00)	4.55%
Sporting Grounds and Facilities				
Bond	Per use	\$730.00	\$760.00	4.11%
Key Bond	Per key	\$50.00	\$50.00	0.00%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Line-marking - Estimates provided	At cost	POA	POA	
Synthetic wicket levy	annum	\$400.00	\$415.00	3.75%
Power or gas usage	At cost	Agreed %	Agreed %	
Phone and ISP charges	At cost	Agreed %	Agreed %	
Kitchen licencing (to be paid via licencing process)	per licence	\$190.00	\$200.00	5.26%
Regular Users - Regional Facilities				
- Facility Hire	annum	\$1,250.00	\$1,300.00	4.00%
- Playing Surface	annum	\$1,250.00	\$1,300.00	4.00%
- Exclusive social or meeting space	annum	\$250.00	\$260.00	4.00%
- Shared social or meeting space	annum	\$150.00	\$155.00	3.33%
- Exclusive kitchen or canteen	annum	\$250.00	\$260.00	4.00%
- Shared kitchen or canteen	annum	\$150.00	\$155.00	3.33%
- Exclusive storage	annum	\$250.00	\$260.00	4.00%
- Shared storage	annum	\$150.00	\$155.00	3.33%
Regular Users - Local Facilities				
- Facility Hire	annum	\$750.00	\$780.00	4.00%
- Playing Surface	annum	\$750.00	\$780.00	4.00%
- Exclusive social or meeting space	annum	\$200.00	\$210.00	5.00%
- Shared social or meeting space	annum	\$100.00	\$105.00	5.00%
- Exclusive kitchen or canteen	annum	\$200.00	\$210.00	5.00%
- Shared kitchen or canteen	annum	\$100.00	\$105.00	5.00%
- Exclusive storage	annum	\$200.00	\$210.00	5.00%
- Shared storage	annum	\$100.00	\$105.00	5.00%
Casual Users - Local Facilities - Not for profit entity				
Internal or external playing surface, public hall or open space for sport, recreation or community activity (<i>Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common</i>)	per hour	\$30.00	\$31.00	3.33%
Internal or external playing surface for sport or recreation or community activity involving sports lighting (<i>Covers hire of Squash Centre but not squash tokens</i>)	per hour	\$40.00	\$42.00	5.00%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Community meeting or forum only	per hour	\$20.00	\$21.00	5.00%
Internal or external playing surface, public hall or open space for sport, recreation or community activity (<i>Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common</i>)	per day	\$150.00	\$155.00	3.33%
Internal or external playing surface for sport or recreation or community activity involving sports lighting (<i>Covers hire of Squash Centre but not squash tokens</i>)	per day	\$200.00	\$210.00	5.00%
Community meeting or forum only	per day	\$100.00	\$105.00	5.00%
Casual Users - Local Facilities - Private or Commercial uses				
Internal or external playing surface, public hall or open space. (<i>Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common</i>)	per hour	\$40.00	\$42.00	5.00%
Internal or external playing surface for activity involving sports lighting (<i>Covers hire of Squash Centre but not squash tokens</i>)	per hour	\$50.00	\$52.00	4.00%
Meeting or forum only	per hour	\$30.00	\$31.00	3.33%
Internal or external playing surface, public hall or open space. (<i>Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common</i>)	per day	\$200.00	\$210.00	5.00%
Internal or external playing surface for activity involving sports lighting (<i>Covers hire of Squash Centre but not squash tokens</i>)	per day	\$250.00	\$260.00	4.00%
Meeting or forum only	per day	\$150.00	\$155.00	3.33%
Casual Users - Regional Facilities - Not for profit entity				
Internal or external playing surface, public hall or open space for sport, recreation or community activity (<i>Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common</i>)	per hour	\$40.00	\$42.00	5.00%
Internal or external playing surface for sport or recreation or community activity involving sports lighting.	per hour	\$50.00	\$52.00	4.00%
Community meeting or forum only	per hour	\$30.00	\$31.00	3.33%
Internal or external playing surface, public hall or open space for sport, recreation or community activity (<i>Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common</i>)	per day	\$200.00	\$210.00	5.00%
Internal or external playing surface for sport or recreation or community activity involving sports lighting.	per day	\$250.00	\$260.00	4.00%
Community meeting or forum only	per day	\$150.00	\$155.00	3.33%
Casual Users - Regional Facilities - Private or Commercial uses				



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Internal or external playing surface, public hall or open space. (Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common)	per hour	\$50.00	\$52.50	5.00%
Internal or external playing surface for activity involving sports lighting	per hour	\$60.00	\$62.50	4.17%
Meeting or forum only	per hour	\$40.00	\$42.00	5.00%
Internal or external playing surface, public hall or open space. (Hire of SIRC's Western Wing is 50% less than it's main hall but lighting coast are common)	per day	\$250.00	\$260.00	4.00%
Internal or external playing surface for activity involving sports lighting	per day	\$300.00	\$315.00	5.00%
Meeting or forum only	per day	\$200.00	\$210.00	5.00%
Squash Centre	Token (20 mins)	\$7.00	\$7.50	7.14%
Wynyard Wharf Berthing Fees - Commercial	Per metre	\$150.00	\$155.00	3.33%
- Gated Pontoon		\$1,400.00	\$1,450.00	3.57%
>8m up to 10m		\$1,700.00	\$1,765.00	3.82%
>10m up to 16m		\$2,100.00	\$2,200.00	4.76%
>16m		\$2,800.00	\$2,900.00	3.57%
casual	Per week	\$150.00	\$155.00	3.33%
All fees GST inclusive if applicable				
Solid Waste				
Disposal of Car Bodies - contact Council offices	each	Free	Free	0.00%
Waste Charges				
WWC Residents				
Cars/Station Wagons	per vehicle	Free	Free	Nil
Utilities/Vans/Trailers (less than 2.4m x 1.5m and maximum of 3.6m ³ volume)	per vehicle	Free	Free	Nil
Utilities/Vans/Trailers (greater than 2.4m x 1.5m and maximum of 3.6m ³ volume)	per vehicle	Free	Free	Nil
Wheelie Bin	per bin	Free	Free	Nil
Clean Green Waste		Free	Free	Nil
Clean Builder Rubble		Free	Free	Nil
Other Residents				
Cars/Station Wagons	per vehicle	\$6.50	\$7.00	7.69%
Utilities/Vans/Trailers (less than 2.4m x 1.5m and maximum of 3.6m ³ volume)	per vehicle	\$13.00	\$14.00	7.69%



FEE DESCRIPTION	FEE BASIS	ACTUAL 2021/22	PROPOSED 2022/23	% Increase
Utilities/Vans/Trailers (greater than 2.4m x 1.5m and maximum of 3.6m3 volume)	per vehicle	\$26.00	\$27.00	3.85%
Wheelie Bin	per bin	\$6.50	\$7.00	7.69%
Clean Green Waste		50% of standard charge	50% of standard charge	0.00%
Clean Builder Rubble		50% of standard charge	50% of standard charge	0.00%
Trucks/Other Waste				
Trucks <5t GVM	per vehicle	\$215.00	\$225.00	4.65%
Trucks 6-12t GVM	per vehicle	\$850.00	\$885.00	4.12%
Trucks 13-16t GVM	per vehicle	\$1,300.00	\$1,350.00	3.85%
Trucks 17-23t GVM	per vehicle	\$1,725.00	\$1,800.00	4.35%
Car Tyres	per tyre	\$11.00	\$11.50	4.55%
Truck and Larger Tyres	per tyre	\$32.00	\$33.00	3.13%
Tractor tyres	per tyre	\$50.00	\$52.50	5.00%
Refridgerators/Freezers - uncertified		\$40.00	\$42.00	5.00%
Refridgerators/Freezers - certified gas free		Free	Free	Nil
Sort recyclables		Free	Free	Nil
Additional Waste Collections				
Recycling Collection	per bin	\$67.00	\$67.00	Nil
Urban Waste Collection (Weekly)	per bin	\$165.00	\$165.00	Nil
Rural Waste Collection (Fortnightly)	per bin	\$130.00	\$130.00	Nil



C. Overhead Allocation Model

Introduction

To manage ongoing financial sustainability effectively, Council aims to understand the total cost of delivering each service. Understanding the full cost of delivering a service helps ensure that where possible, costs are appropriately recovered via a user pays mechanism (that is, fees and charges), competitive neutrality obligations are met for business activities, and the net cost of service delivery recovered via rates and charges is fully understood.

Service costing information incorporates all costs of delivering the service. This includes both direct and indirect (or overhead) costs. Council uses costing systems in its budget preparation processes to identify the full cost of delivering each service. A reasonable proportion of indirect costs is allocated to each service.

The methodology adopted is reviewed annually to ensure the assumptions and principles remain relevant.

National Competition Policy

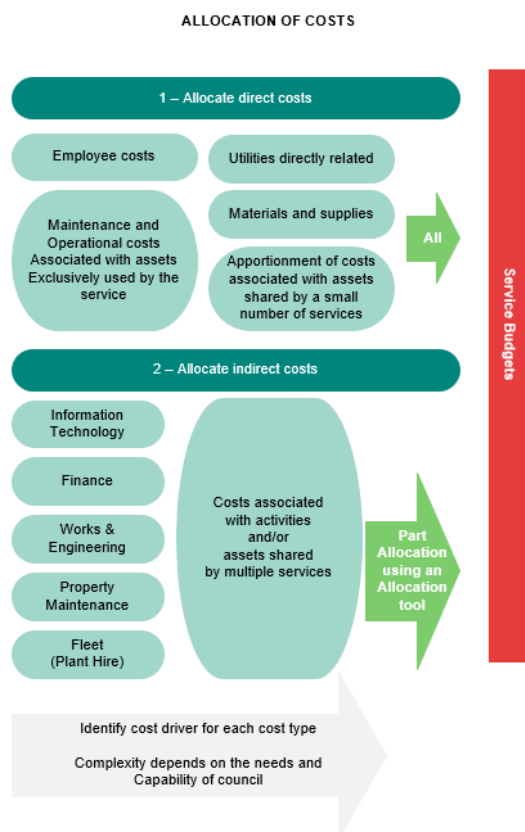
National Competition Policy (NCP) requires that local government authorities comply with competitive neutrality principles. The *Local Government Act 1993* also imposes obligations on local government authorities to adhere to competitive neutrality principles.

NCP requires that government businesses should not enjoy a competitive advantage simply as a result of their public sector ownership. This is the competitive neutrality principle.

Under full cost attribution Councils are required to identify the full cost of providing a business activity. It must be ensured that the prices charged for goods and services of significant business activities reflect full cost attribution for these activities as well as taking into account expenses that the private sector would normally be subject where appropriate.

Council is therefore required to distribute costs that have been incurred as a necessary part of running its significant business activities to the service delivery units to which they relate as they would apply to the private sector. Council's business activities receive support through Council's internal support units and therefore the cost of running those support services need to be allocated across Council's activities in a way that most fairly reflects the utilisation of those services.

Costs can be split broadly into two types:



Direct Costs

Direct costs are those that can be fully allocated to one service. Direct costs include:

- employee costs attributable to the service
- materials and service costs (including operating and maintenance costs, and utility costs such as electricity, and water) attributable to the service
- depreciation expense for single assets used to deliver the service.

Where possible direct costs are allocated directly to the relevant business unit. Direct allocation of costs reduces the amount of pooled expenses and provides managers with the most accurate financial information.

Allocation of costs associated with assets

The following rules have been applied when attributing costs associated with assets to services:

Assets used exclusively by a single service	The depreciation & other costs associated with the asset are included as a direct cost to a service (for example a vehicle, a childcare centre, road).
Assets used by many services	If an asset is used by multiple service & the costs are not easily allocated directly for example an IT system, the administration building, the costs associated with the asset are included as an indirect overhead allocation. The allocation methodology applied to other indirect costs will apply.



Indirect Costs

Indirect costs are not always easily associated with just one business unit and therefore they are captured separately by internal support units. Each internal support unit has a distinct driver that is used to determine the manner of apportionment. Before the driver is applied, the cost pools are assessed and in some instances a governance discount is applied.

Corporate Internal Support Units

All expenses associated with internal support units are apportioned across **all** services provided by Council. The table below is a summary of the internal support units and the allocation drivers used to apportion costs.

Corporate Internal Support Unit	Overhead Cost Centre	Driver
Information Technology	Provides oversight to Council's Information Technology including management of records, provision of equipment, helpdesk support & management of Council's software & systems.	<p>All other costs are allocated based on the number of devices used by the cost centre (networked PC's & mobile devices).</p> <ul style="list-style-type: none"> → 80% based on number of PCs → 20% based on number of mobile devices utilised <p>An additional charge is applied Governance (Organisational performance) in recognition of corporate systems that would not ordinarily be required by business units (i.e. Interplan, ECM etc).</p>
Finance	Finance controls & maintains Council's financial management systems & provides accounting support including transactional processing, accounts payable & receivable & financial reporting. Costs include the cost of Council's corporate software system, Authority.	Total direct budgeted operational expenditure, less depreciation & internal charges for each service/departmental unit.

Departmental Specific Internal Support Units

All expenses associated with **departmental** support units are distributed primarily to users of the service. The table below is a summary of departmental support units and the allocation drivers used to apportion costs.

Departmental Internal Support Unit	Overhead Cost Centre	Driver
Works & Engineering	<p>Provides engineering & technical advice, design & management toward the maintenance & construction of assets including asset management & project management.</p> <p>Costs incurred in running the Depot facility & managing resources required to achieve operational & capital programs.</p>	<p><u>Capital Overhead Recovery</u></p> <p>7% applied to all infrastructure projects (excludes plant & equipment).</p> <p>The capital overhead recovery covers both project management & design time for each project.</p> <p><u>Operational Overhead Recovery</u></p> <p>The remainder of costs are allocated based on total expenditure less depreciation & internal charges.</p> <p>The Depot overhead component is not attributed to Waste Services due to the service not being supported directly by the depot (service provided by contractors managed by the Engineering department).</p>
Property Maintenance	<p>Facilities management costs managed centrally by the Infrastructure & Development Services department. i.e. grass care, building maintenance, vandalism costs, security & other building contracts (fire alarms, air conditioning etc).</p> <p>Business units pay for a range of their accommodation costs directly (utilities, cleaning, rates & taxes, & depreciation).</p>	<p>Council business units delivering services from the facility.</p> <p>Where a facility is shared the costs are split on an area occupied basis.</p>
Fleet (Hire Plant)	<p>Plant items are often used over several projects &/or locations. Lifecycle costs associated with hire plant including depreciation, fuel, insurance & repairs are captured centrally by plant number.</p>	<p>An hourly rate is assigned to each plant item at a rate that is expected to recover the full annual cost of the item.</p> <p>Plant rates are reviewed periodically & may be adjusted from time to time to ensure full cost recovery.</p> <p>Cost are attributed based on every hour of use.</p>





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